# Presentation of 1H 2011 financial results

6 September 2011



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## **NOMOS** at a glance



1H 2011

Change

'10-1H'11

Change

Q2 2011 Q1-Q2'11

- Largest listed privately-owned bank in Russia with free float of 24.99%.
- 2<sup>nd</sup> largest privately-owned and 7th largest banking group in Russia by assets
- A leading consolidator growing faster than the market, both organically and through acquisitions
- Expanding distribution platform including 279 branches and 1,773 ATMs in 41 economically developed regions of Russia
- Broad geographic network with focus on 5 key regions Moscow, Khanty-Mansiysk/Tyumen, St. Petersburg, Novosibirsk and Khabarovsk
- Strategic shareholders, ICT and PPF, committed to the Bank and focused on value creation

 Credit ratings: "BB" by Fitch (upgraded in August 2011) and "Ba3" by Moody's (confirmed in September 2010 and is currently under review). Outlook is Stable for both ratings.

#### 530.2 569.7 572.2 Total assets +0.4% 572.2 +7.9% Gross customer loans 354.9 371.0 404.1 +8.9% 404.1 +13.9% **Customer accounts** 313.4 314.6 318.2 +1.1% 318.2 +1.6% 49.2 +21.9% Shareholders' equity 46.9 57.2 +16.3% 57.2 Total equity 57.9 61.3 69.7 +13.7% 69.7 +20.3% 10.4 +18.3% (2) Net profit 3.2 6.2 2.9 -9.3% 5.3 5.2 Net interest margin (%) 5.5 +0.3pp5.4 +0.1pp46.5 (5) 43.0(4) Cost/income ratio (%) 44.5 +2.0 pp 45.5 +2.5 pp 21.1<sup>(4)</sup> 20.7 (6) 20.5 RoAE (%) (3) 21.2 -0.7 pp -0.4 pp Tier 1 ratio 10.6 11.2 12.3 +1.1 pp 12.3 +1.7 pp

Moscow

Q1 2011

2010

#### **Strong business** franchise

9,500 mid-sized corporate clients

64,000 small business clients

1.43 m retail clients



(RUB in billions)

32 branches, 52.0% of customer loans St. Petersburg 11 branches, 5.9% of customer loans Tyumen, incl. Khanty-Mansiysk 127 branches, 22.2% f customer loans 3.2% **Novosibirsk** 42 branches, 4.1% of customer loans

Khabarovsk

7 branches, 2.1% of customer loans

The regions of Nomos' presence cumulatively produce 84%<sup>(1)</sup> of total Russian GDP



Loans mkt share as of 30 June 2011

<sup>(1)</sup> Data as of 31 December 2008 from Rosstat

Annualised growth rate

<sup>(3)</sup> RoAE to Nomos equity holders

<sup>(4)</sup> Pro forma for year 2010 assuming that the acquisition of BKM took place on 1 January 2010

<sup>(5)</sup> Excluding one-off IPO transaction costs of RUB 215 mln; CIR would comprise 46.7% for 1H2011 if including IPO transaction costs

<sup>(6)</sup> Excluding one-off IPO transaction costs of RUB 215 mln; RoAE would comprise 20.0% for 1H2011 if including IPO transaction costs

# Uniquely positioned between small regional and large state owned institutions



#### #2 private bank in Russia, #7 by assets and #9 by branches and other outlets(1)

(RAS total assets, RUB in billions)

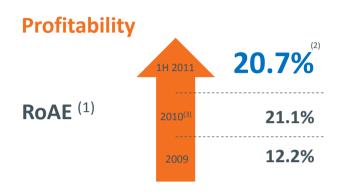


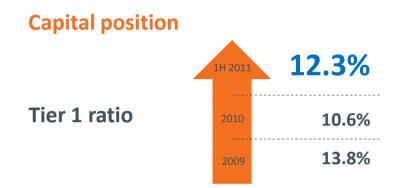
Source: Bloomberg

NOMOS and BKM combined under RAS

## **Key achievements since 1 January 2010**







#### **Diversification**



# Loan development and business mix <sup>(4)</sup>, %

	30-Jun-11	2010	2009
Small business	6.0	5.6	3.3
Retail	11.9	10.8	9.1
Corporate	71.6	73.3	81.3

<sup>4</sup> 

### **Key 1H 2011 results**



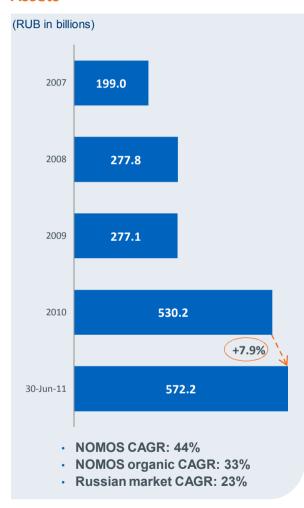
- Faster than market sustainable growth: 14.3% loan growth vs 8.1% for the market
- Strong revenue generation and solid profitability
  - ✓ NIM up by 0.3pp q/q mainly driven by loan growth and reduced cost of funding
  - **✓** F&C income increased by nearly 30% q-o-q and comprise 15.0% of Q2 revenue
- Strengthened business mix and reduced concentration levels
- Synergies capture from BKM progressing
- Strong capital position: Tier 1 ratio at 12.3%, +1.7 pp compared to YE2010
- Stable funding base with share of deposits up from 61.9% to 63.3% q-o-q
- Risk cost of 0.8% slightly below guidance, driven by conservative risk management, well-diversified portfolio and stable asset quality

On track to deliver 2011 financial performance targets

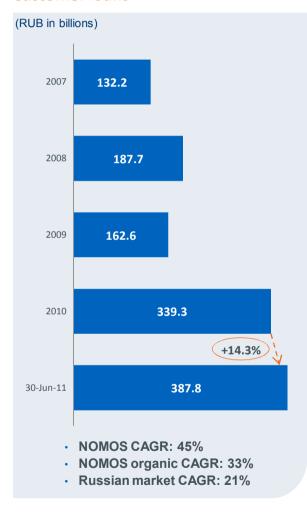
## Strong track record of growing faster than market...



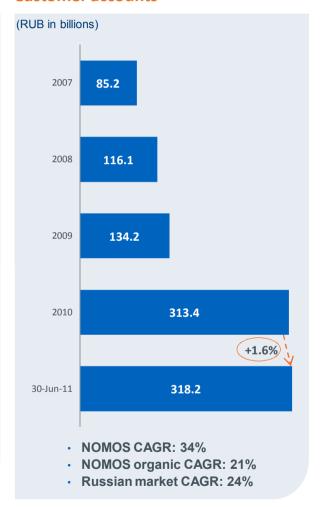
#### **Assets**



#### **Customer loans**



#### **Customer accounts**



## ... continued in Q2 2011



#### **Customer loans**



#### **Customer accounts**

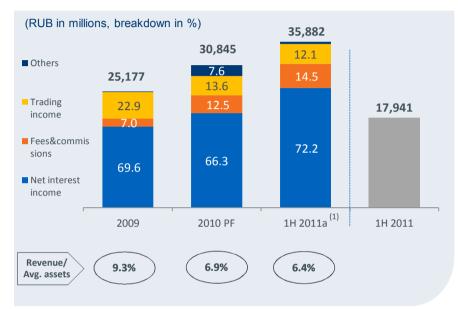


- (1) Source: CBR as of 30 June 2011
- 2) Legal entities, including corporate and small business
- (3) Individuals

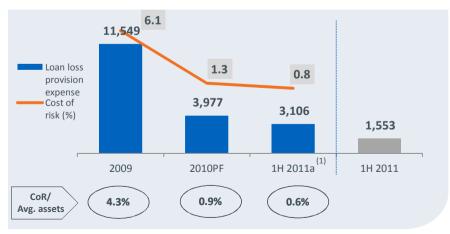
## Strong profitability supports growth



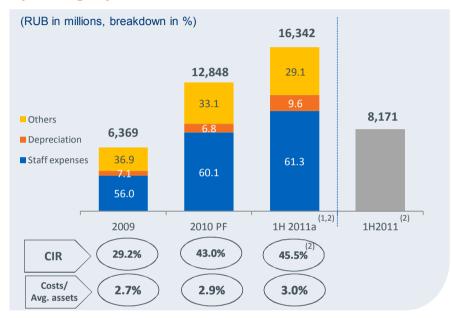
#### **Revenue composition**



#### **Cost of risk**



#### **Operating expenses**



#### **Profitability**



- 1) Annualised
- 2) Excluding one-off IPO transaction costs of RUB 215 mln
- (3) RoAE to Nomos equity holders

# Q2 2011 operating expenses in line with full year forecasts



#### Key components of cost growth in Q2 2011

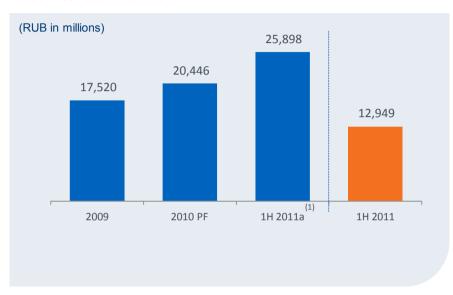
Category	Financial impact
Growth in number of employees of 351 FTE, mainly in front office staff	RUB 165 mln
Acquisition of Rapida	RUB 120 mln
One-off IPO costs	RUB 215 mln
Various one-off IPO and performance-related bonuses	RUB 300 mln
Increase in advertising expenses	RUB 100 mln
Increase in taxes	RUB 80 mln

2011 YE CIR target of 42-45% 2011 YE RoAE target of 20%+

# Net interest income and increasing interest margin



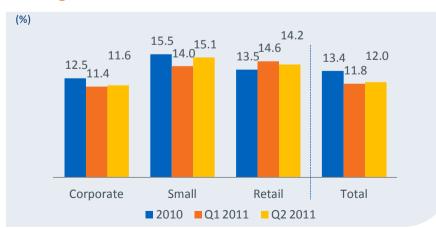
#### **Net interest income**



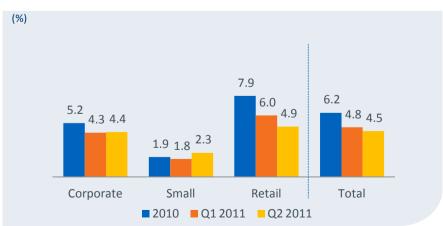
#### **Net interest margin**



#### Average rate on loans to customers



#### Average rate on customer accounts



# **Strong business mix**

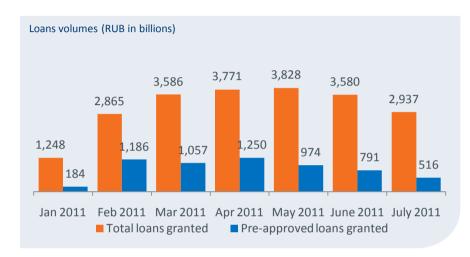


(RUB in millions)	Corporate banking	Small business banking	Retail banking	Investment banking	
Net loans to customers (30 June 2011)	277,552	23,159	46,214	40,866	
Customer accounts (30 June 2011)	147,462	18,404	125,593	11,122	
Revenues (1H 2011)	9,044	1,765	3,384	3,176	
# of clients	~9,500	~64,000	~1,430,000	>760	
	2010 1H 2011	2010 1H 2011	2010 1H 2011	2010 1H 2011	
% of loans	73.3 71.6	5.6 6.0	10.8	10.3	
% of deposits	50.3 48.7	7.5	41.2	0.9	
% of revenues	46.9 52.1	9.8	19.7	23.6	
RORAC (%) (1)	22.9	45.3	8.0 7.1	40.7	

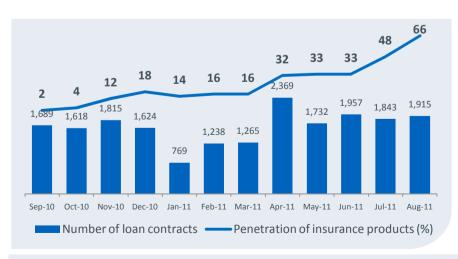
### Synergies capture progressing



#### **Gradual growth in BKM pre-approved loans volumes**



#### Penetration of insurance contracts on loans



#### Status of key revenue and cost synergies workstreams

#### **Corporate business**

Tariffs and standard interest rates unified

#### **Retail and small business**

- X-sell of pre-approved loans in BKM started in Jan 2011 and progressing – see upper graph
- X-sell of credit insurance to be implemented from Q3-Q4 2011 (see stats for Nomos current x-sell – lower graph)
- Small business products of BKM unified and repriced to Nomos levels

#### Finance and ALM

- Group Finance Committee created and meeting on monthly basis
- Joint risk limits and liquidity management
- Cost of funding synergies implemented by cross-liquidity support and single wholesale borrowing policy
- Budgeting and reporting processes fully aligned
- Single transfer rate curve and methodology implemented

#### **IT & Operations**

 Single call centre for all banks to be launched in Q4 2011 in Nizhniy Novgorod

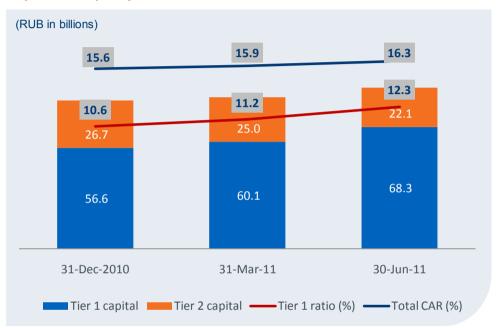
#### Risk management

- Risk management procedures unified from Q1 2011
- Joint limit policy implemented for market and credit risks

# **Capital position sufficient to fund organic growth**



#### **Capital adequacy**



#### **Risk weighted assets**

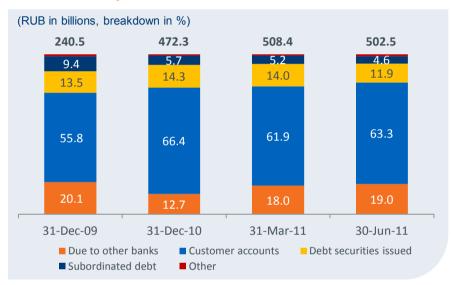


- Improved capitalisation levels after IPO: BIS Tier 1 ratio 12.3% and CAR 16.3% (30 June 2011)
- CBR's N1 improved level to 12.5% (2010YE 11.5% due to BKM acquisition)
- IPO proceeds to cover organic growth capital needs until YE 2012 both under Basel I and CBR requirements

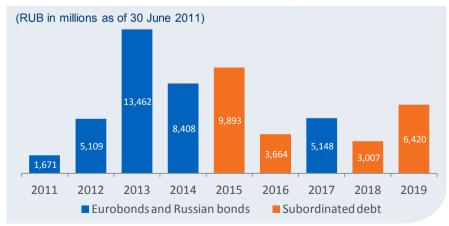
## Stable funding base and liquidity position



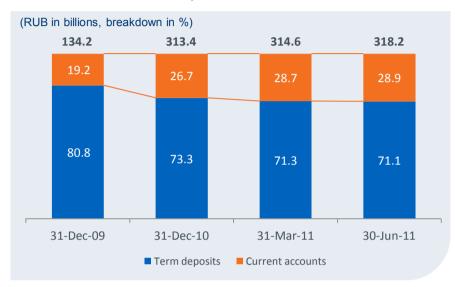
#### **Liabilities composition**



#### **Bonds and subordinated debt maturity**



#### **Customer accounts composition**



#### Loans to deposits ratio



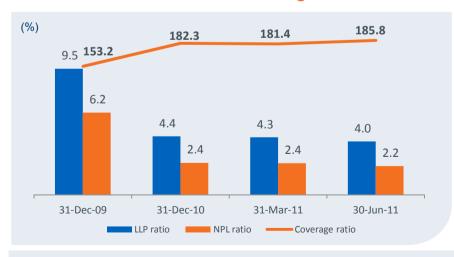
## Stable asset quality



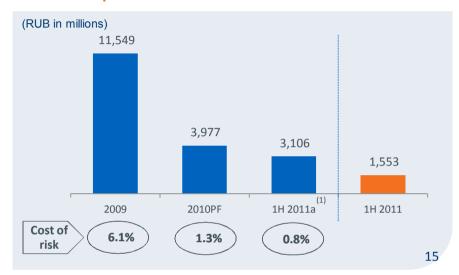
#### Declining non-performing loans after peak in 2009



#### **Conservative LLP ratio and NPL coverage**



#### Loan loss expense and cost of risk



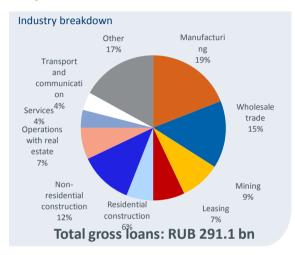
#### **Specifics of BKM provisions treatment**

- Due to net-off of loan loss provisions of BKM at acquisition in 2010 (in accordance with IFRS 3):
  - release of "old" provisions on repayment of loans or due to changes in credit quality of BKM is recorded as "gain on remeasurement of cash flows on interest bearing assets acquired in business combination" (RUB 2,648 mln in 1H 2011).
  - All new provisions for new loans issued, including BKM loans, are recorded as usual as "allowance for impairment losses"
- The two income statement lines should be added together to arrive at the risk cost of the bank

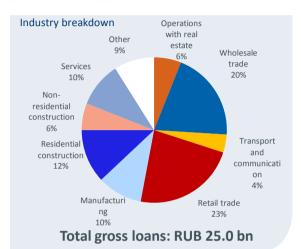
## A well-diversified portfolio



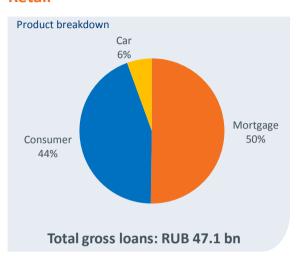
#### **Corporate business**



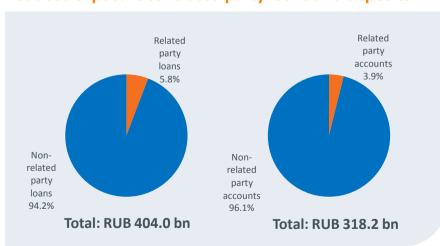
#### **Small business**



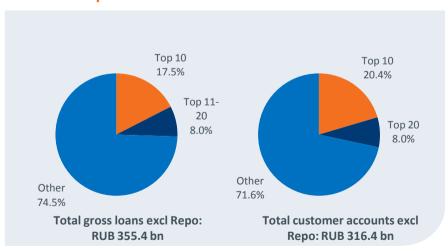
#### Retail



#### Reduced exposure to related party loans and deposits



#### Loan and deposit concentrations



# **Key financial targets**



#### **Medium-term targets**

Growth Customer loan growth > 20% average annual growth / exceed market growth

**Cost efficiency Cost income ratio** ~42-45%

**Profitability** RoAE Approximately 20%

Capital Tier 1 ratio ~10.5%



# THANK YOU!

# **Appendix**

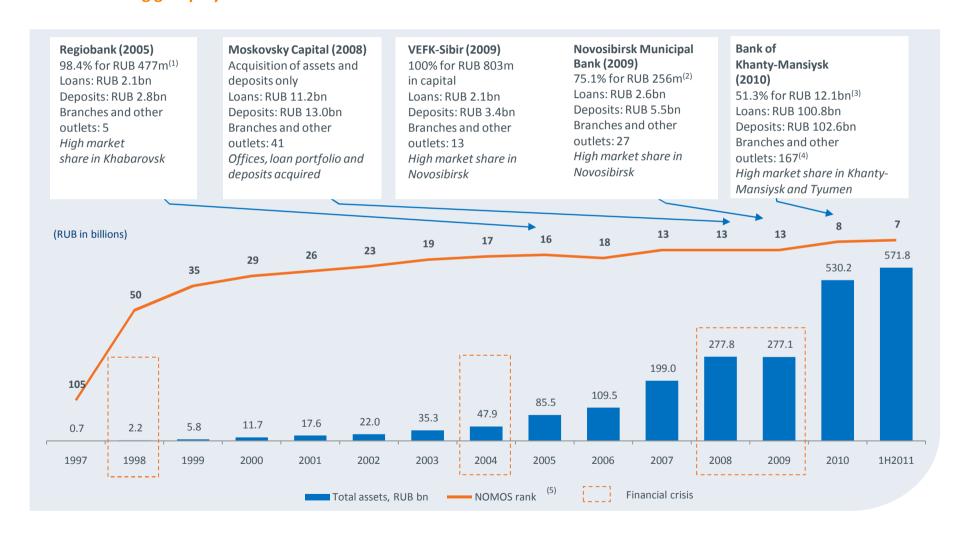




## **Emergence as a long-term consolidator**



Profitable organic growth and successful acquisitions have driven NOMOS from the #105 Russian bank in 1997 to the #7 Russian banking group by total assets as of 30 June 2011



(4)

(3)

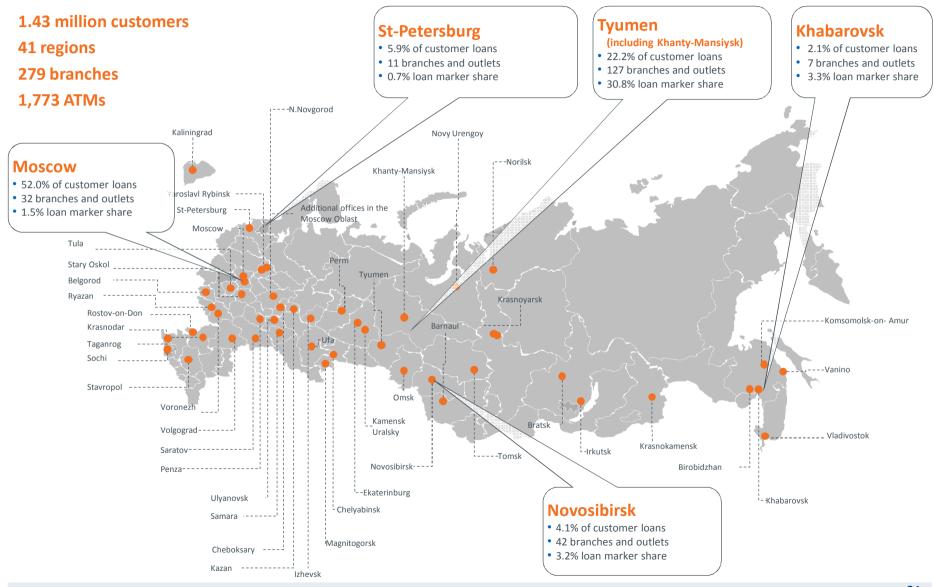
<sup>(1)</sup> Acquired 68.05% in March 2005 and 30.34% by September 2010

BKM acquired 25.4% in April 2009 and 49.8% for a total of RUB 256m by September 2010

<sup>(2)</sup> 

# Comprehensive network across Russia with 5 regions of considerable strength





# BKM acquisition: a complementary expansion in Siberia



#### Significant strengthening of NOMOS' business

- Strong customer franchise: over 1,600 mid-corporates, over 20,000 small businesses and 840,000 retail clients
- Significant increases in market share (YE 2010)<sup>(1)</sup>
  - From 1.5% to 2.0% corporate loans and from 1.7% to 2.1% deposits
  - From 0.3% to 1.0% retail loans and from 0.6% to 1.1% deposits
- Significant share in home region over 30% loan market share and over 20% deposit market share
- Highly complementary network with strong market shares in Khanty-Mansiysk, Tyumen and Novosibirsk
- 167<sup>(2)</sup> branches and other outlets, over 760 ATMs and remote access channels
- Substantial revenue and cost synergies
- Utilised NOMOS' excess capital
- Improves funding profile (L/D 99.6%)
- Fully consolidated into NOMOS balance sheet from 31 December 2010
- P&L consolidated from 1 January 2011

(RUB in millions)	2009	2010
Total assets	130.8	168.3
Gross customer loans	86.4	107.0
Customeraccounts	64.9	101.2
Total equity	18.8	21.7
Net profit	0.6	3.0
Net loans/customer accounts (%)	123.3	99.6
Net interest margin (%)	4.9	4.6
Cost/income ratio (%)	49.4	53.3
RoAE (%) (3)	4.1	15.2

#### **Acquisition details**

- 19.98% in November 2010 for RUB 4.7bn; 31.31% in December 2010 for RUB 7.4bn
- Total price implied a 1.1x 9M 2010 book value multiple below Russian and CEE bank trading comps
- The remaining 44.2% stake in BKM owned by the regional Khanty-Mansiysk government should be sold via tender in 2011. Nomos is willing to buy at an attractive price.

# **Key financial ratios**



(RUB in millions)	2009	<b>2010</b> <sup>(1)</sup>	Q1 2011	Q2 2011	1H 2011
Balance sheet items					
Total assets	277,111	530,217	569,688	572,176	572,176
Gross customer loans	179,677	354,860	371,002	404,081	404,081
Customer accounts	134,204	313,376	314,645	318,244	318,244
Shareholders' equity	36,571	46,883	49,164	57,167	57,167
Total equity	36,612	57,935	61,290	69,684	69,684
Income statement items					
Net interest income	17,520	20,446	6,171	6,778	12,949
Total revenue	25,177	30,845	8,182	9,759	17,941
Net profit	4,261	10,445	3,241	2,938	6,179
Profitability& efficiency metrics (%)					
RoAE (2)	12.2	21.1	21.2	20.5	20.7
RoAA	1.6	2.3	2.4	2.2 <sup>(3)</sup>	2.3 <sup>(3)</sup>
Net interest margin	7.7	5.3	5.2	5.5	5.4
Cost/income ratio	29.2	43.0	44.5	46.5 <sup>(3)</sup>	45.5 <sup>(3)</sup>
Fee&commision/Total revenue	7.0	12.5	13.9	15.0	14.5
Liquidity ratios (%)					
Net loans/Customer deposits	121.2	108.3	112.8	121.9	121.9
Net loans/Total assets	58.7	64.0	62.3	67.8	67.8
Asset quality ratios (%)					
Coverage ratio	153.2	182.3	181.4	185.8	185.8
NPL/Gross loans	6.2	2.4	2.4	2.2	2.2
Cost of risk	6.1	1.3	0.6	0.8	0.8
Provisions/Gross loans	9.5	4.4	4.3	4.0	4.0
Capitalisation ratios (%)					
Tier 1 ratio	13.8	10.6	11.2	12.3	12.3
Total capital ratio	22.6	15.6	15.9	16.3	16.3

<sup>(1)</sup> Pro-forma for income statement items

<sup>(2)</sup> RoAE to NOMOS equity holders

<sup>(3)</sup> Excluding one-off IPO transaction costs of RUB 215 mln





		NOMOS					
RR in billions	2009	2010	31-Mar-11	30-Jun-11	YE10- 1H'11	Q1'11- 1H'11	
Assets							
Cash and balances with central bank	15.3	43.3	37.9	24.1	(44.3)	(36.3)	
Due from banks	26.8	41.6	58.2	47.3	13.7	(18.8)	
Securities and other financial assets	59.2	82.1	92.0	85.7	4.3	(6.9)	
Loans and receivables (gross)	179.7	354.9	371.0	404.1	13.9	8.9	
Impairments	(17.0)	(15.6)	(16.0)	(16.3)	4.5	1.4	
Net customer loans	162.6	339.3	355.0	387.8	14.3	9.3	
Property and equipment	5.9	11.0	11.0	11.0	0.2	(0.3)	
Other assets	7.2	12.9	15.6	16.3	26.1	4.4	
Total assets	277.1	530.2	569.7	572.2	7.9	0.4	
Liabilities							
Due to banks	48.4	59.8	91.4	95.7	59.9	4.7	
Customer accounts	134.2	313.4	314.6	318.2	1.6	1.1	
Bonds and Eurobonds	24.9	34.4	38.2	33.8	(1.8)	(11.6)	
Promissory notes	7.5	33.2	32.8	25.7	(22.4)	(21.6)	
Other liabilities	2.8	4.4	5.0	6.0	35.5	19.5	
Subordinated debt	22.7	27.1	26.3	23.0	(14.9)	(12.4)	
Total liabilities	240.5	472.3	508.4	502.5	6.4	(1.2)	
Total equity	36.6	57.9	61.3	69.7	20.3	13.7	





			NON	<b>MOS</b>			Grow	/th,%
RR in millions	2009	2010	2010 PF	Q1 2011	Q2 2011	1H 2011	Q1-Q2'11	'10 – 1H'11
Interest income	36,425	29,350	44,021	11,798	12,503	24,301	6.0	10.4
Interest expense	(18,905)	(14,989)	(23,575)	(5,627)	(5,725)	(11,352)	1.8	(3.7)
Net interest income	17,520	14,362	20,446	6,171	6,778	12,949	9.8	26.7
Net fee and commisions	1,753	2,116	3,870	1,136	1,465	2,601	28.9	34.4
Net trading income	5,756	2,848	4,208	881	1,281	2,162	45.5	2.7
Net gains from trading securities	3,524	1,702	1,839	432	6	438	(98.6)	(52.4)
Net gain on FX operations and operations with PM	1,563	1,155	1,673	474	1,124	1,598	137.1	91.0
Net gain on AFS investments	669	(9)	696	(25)	151	126	nd	(63.8)
Net gain/(loss) on disposal of loans	(172)	1,196	1,605	61	59	120	(3.5)	(85.0)
Other net non-interest income	320	725	716	(68)	177	109	nd	(69.6)
Net non-interest income	7,657	6,885	10,399	2,010	2,982	4,992	48.3	(4.0)
Revenue	25,177	21,247	30,845	8,182	9,759	17,941	19.3	16.3
Operating expenses	(6,369)	(8,018)	(12,848)	(3,637)	(4,749)	(8,386)	30.5	30.5
Impairment of buildings and constructions	(987)	(116)	(402)	-	-	-	nd	nd
Pre provision profit	17,821	13,113	17,594	4,544	5,011	9,555	10.3	8.6
Provision for impairment losses	(12,282)	(3,903)	(4,604)	(444)	(1,285)	(1,729)	189.5	(24.9)
Profit before tax	5,540	9,211	12,991	4,100	3,726	7,826	(9.1)	20.5
Income tax expense	(1,279)	(1,785)	(2,546)	(860)	(787)	(1,647)	(8.4)	29.4
Net profit	4,261	7,426	10,445	3,241	2,938	6,179	(9.3)	18.3
attributable to shareholders	4,253	7,385	10,459	2,551	2,553	5,104	0.1	(2.4)

# **Investment banking performance**

Q1 2011

Q2 2011



#### **Investment Banking Block**

		<b>3</b>		
Interbank and Repo	FX	Brokerage and Asset management	Secur portf	
<ul> <li>Arbitrage deals</li> <li>Daily market maker</li> <li>Targeting the 101–500 largest Russian banks (moderate risk, high margin) as counterparties</li> <li>Dealing with bonds of Tier 1 and Tier 2 issuers and liquid equities</li> </ul>	<ul> <li>Unique niche position for NOMOS</li> <li>Products offered include spot, forwards, swaps and options for sale (RUB/USD, USD/EUR, RUB/EUR)</li> <li>All transactions are covered and open positions are restricted by a total limit of US\$100m</li> </ul>	<ul> <li>Provision of technological platform (internet-trading) to the clients enabling them to operate in the organised securities and FX markets</li> <li>Client segments: banks, investment companies and individuals (VIP and affluent)</li> <li>Risk-free commission income</li> </ul>	Over 96% of th 90bn) were fixed (RUB and Eurobon) Mostly Russian is: Only liquid secur the securities in included in the Lo CBR) Only high-quality Tier 1 and Tier 2 is:	income securities ds) suers ities (over 60% o n portfolio are mbard List of the
Interest margin RUB 400 m	Trading result RUB 168 m	Fee income RUB 26 m	Trading income RUB 407 m	Interest margin RUB 515 m
Interest margin RUB 336 m	Trading result RUB 561 m	Fee income RUB 21 m	Trading income RUB 63 m	Interest margin RUB 366 m