



# **Baltika Half Year 2005 Results**

August 24, 2005



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# Results First Half 2005



### Overview of Developments in H1 2005

- Excellent profit performance
  - EBITDA 133.7 MEUR, up 38.1%
  - EBIT 100.8 MEUR, UP 48.4%
- Strong volume growth
  - Total volumes 10.81 MHL, up 22.1%
  - Export +24%
  - Market share in Russia 24.1%, up 3.6%pts
- Russian market volume growth of 3.7%

### Baltika H1 2005 Results



Strong performance, margins improved

MEUR	H1 2005	H1 2004	Change	
Volume	10.81 MHL	8.85 MHL	+22.1%	
Net Sales Value	449.6	363.8	+23.6%	
EBITDA	133.7	96.8	+38.1%	
EBITDA Margin	29.7%	26.6%	+3.1%pts	
EBIT	100.8	67.9	+48.4%	
EBIT Margin	22.4%	18.7%	+3.7%pts	

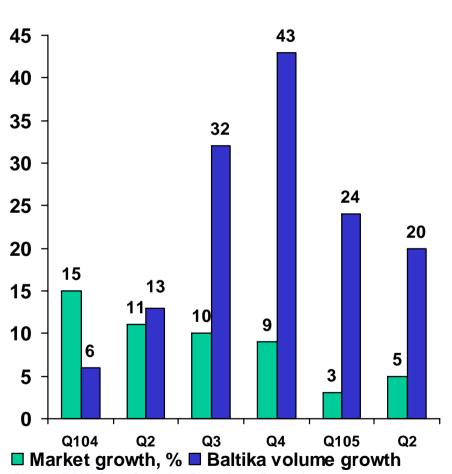


## Russian Beer Market Trends

### Russian Beer Market Development



#### Baltika significantly outperforms market for last four quarters



Source: BBH,	State	Statistics	Committee,	Breweries
Note: Domest	ic Valu	imes		

Market share % in	H1'04	H1'05
Baltika	20.5	24.1
Sun Interbrew*	15.9	17.4
Heineken*	6.9	7.5
Efes	5.9	6.7
Yarpivo	6.4	6.5
Krasny Vostok	6.9	5.9
Ochakovo	6.8	5.9
SABMiller**	4.5	5.0
Vena	3.9	4.5
Other	22.3	16.5
	100%	100%

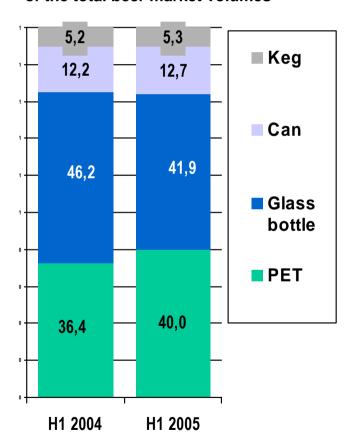
<sup>\*</sup> Without new acquisitions \*\* Estimate Source: BBH, State Statistics Committee, Brewerie

### Packing Segments Development



Baltika has increased its share in growing packaging segments and high value on-trade.

### Share of the different packaging segments of the total beer market volumes



Baltika's share in segment	H1 2004	H1 2005
Keg*	14.3	18.8
Can	32.3	42.3
Glass bottle	20.1	22.7
PET	18.5	25.4

<sup>\*</sup> All on-trade Source: Business Analytic

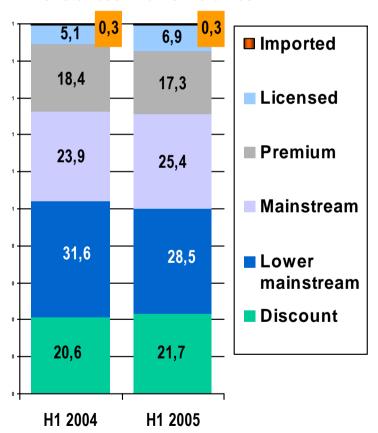
Source: Business Analytica

### Price Segments Development



Baltika has increased its market share in all price segments.

### Share of the different price segments of the total beer market volumes



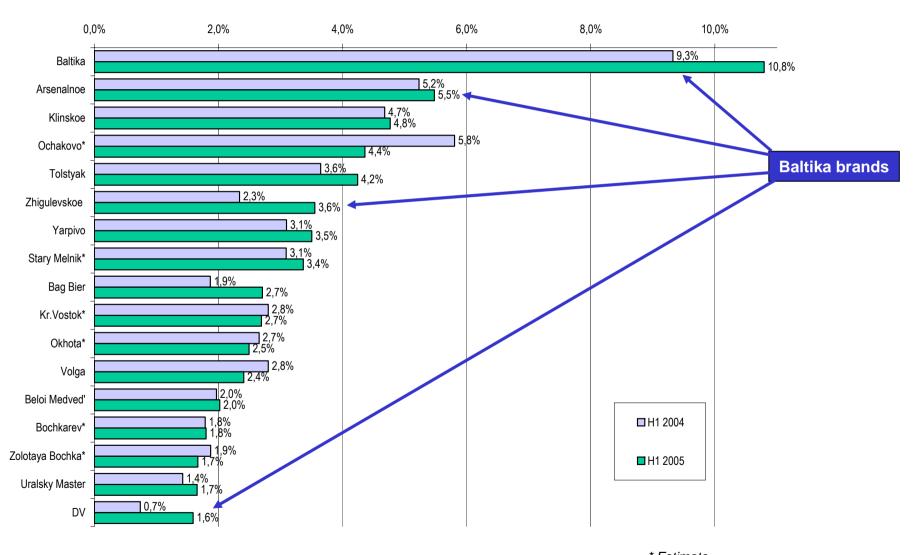
Baltika's share in segment	H1 2004	H1 2005
Licensed	5.5	7.4
Premium	21.7	28.3
Mainstream	31.8	38.1
Lower mainstream	26.9	29.0
Discount	3.0	14.6

Source: Business Analytica

Source: Business Analytica

# Market Shares of Leading Russian Brands H1'05 vs. H1'04





### Baltika - Leadership



- Strong position of brands
  - Baltika and Arsenalnoye are the two leading brands of Russia
  - Baltika brand volumes up 21.2%, Arsenalnoye by 8.2%
  - Regional brands show great potential, e.g. DV up 113%
- Baltika is a leader of premium and mainstream segment
  - Share of the premium segment in H1'05 28%, up 6%pts
  - Baltika No7 drives growth in premium sector with 29,3% volume increase in H1'05
  - Share of the mainstream segment in H1'05 38%, up 6%pts



### **Baltika - Innovation**



- Re-styling all sub-brands of Baltika brand completed
  - Baltika №7 Baltika and №0 with new package (0,33 L) and twist-off cork
  - Baltika №0 and Baltika №6 in premium, long neck glass bottle (0,5L)
- New concept national can promotion with "Cash-Cans"
- Re-styling of Arsenalnoye
  - New logo and label
  - New package new type of glass bottle (0,5 L)
- Re-styling of regional brands DV, Samara, Don
  - New package and label
  - New sub-brand Don Light





















# Outlook



### **Update on Co-Operation**

- Baltika continues co-operation and best practice sharing with other Russian BBH breweries in all functional fields
- Co-operation has clear synergy effects that bring benefit to Baltika and all its shareholders

### Baltika Outlook for 2005



**Confidence in future development maintained** 

- Russian market growth of mid-single digit
- Pricing to grow in line with Russian food & beverages inflation
- Mix slightly negative due to PET growth
- Strong cash flow and profitability to remain



# Supplementary Information

### Baltika Brand Portfolio



	National brands			Local brands		
Licensed	arlsberg	FOSTERS				
Premium	Baltika 0, 5, 6, 7, 8	TIAPHA  Premium Be  Parnas	er			
	<b>EBAJITY</b> Baltika 2, 3, 4, 9	IKA				
Mainstream	медовое Medovoye	APCEHAABHOE Arsenalnoye	AB DV	Don	CAMAPA	
Discount	жигулёвское Znigulevskoye		Armenipa According to the According to t			

## Baltika in Licensed Segment

Market share in segment 7.4%, up 2% pts







## Baltika in Premium Segment

Market share in segment 28%, up over 6% pts













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### Baltika in Mainstream Segment

Market share in segment 38%, up 6% pts







### Baltika in Lower Mainstream Segment



Market share in segment 29%, up 2% pts



Arsenalnoye
№2 in Russia,
Leader of Lower
Mainstream
Segment







### Baltika Brewery and Distribution Network

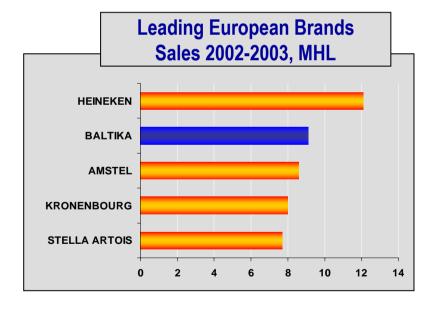




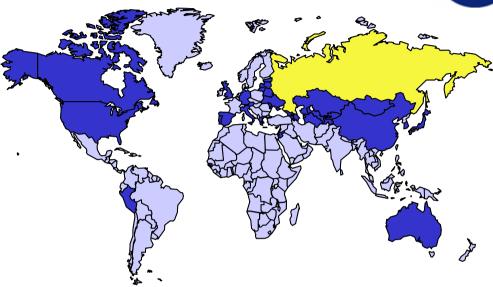
### Baltika Worldwide







Source: Canadean, Baltika

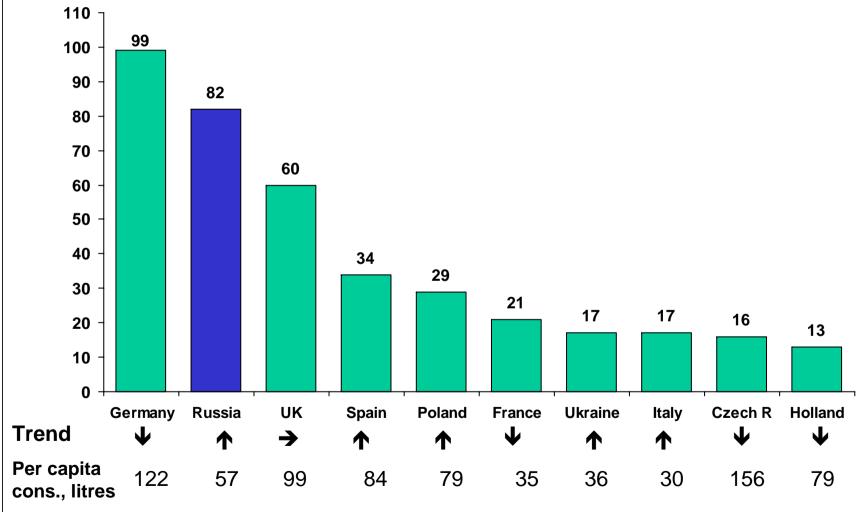


- Export to **38** countries (2 new countries)
  - 7.1 MHL, up +24%
  - 6% of total Baltika sales
- 80% of Russian beer exports is produced by Baltika
- Award «The Best Russian Exporter» 2001, 2002, 2003, 2004

## Russian Beer Market in European Comparison



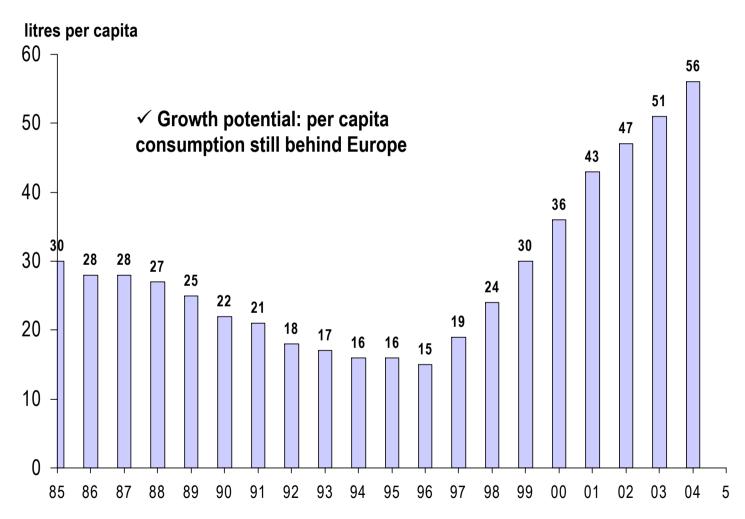
Market size est. 2004, MHL



Source: Plato Logic



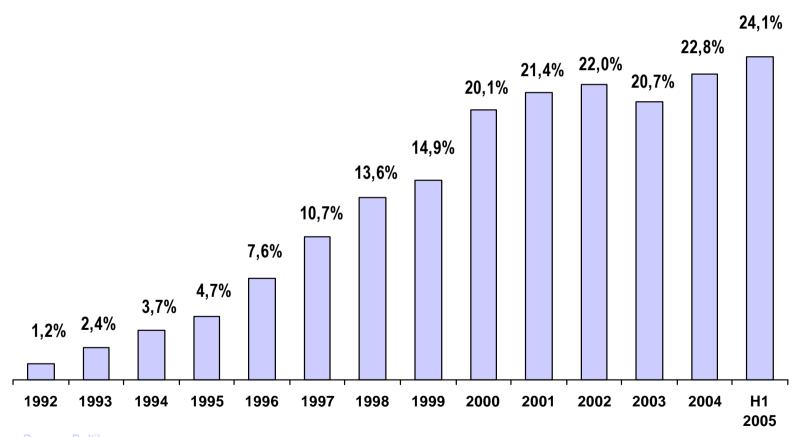
### Russian Beer Consumption 1985-2004



Source: Business Analytica

### Baltika Market Share Development

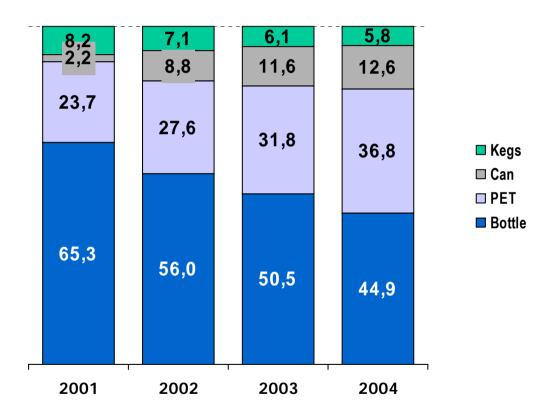




Source: Baitika

### Packaging Segments Development in Russia

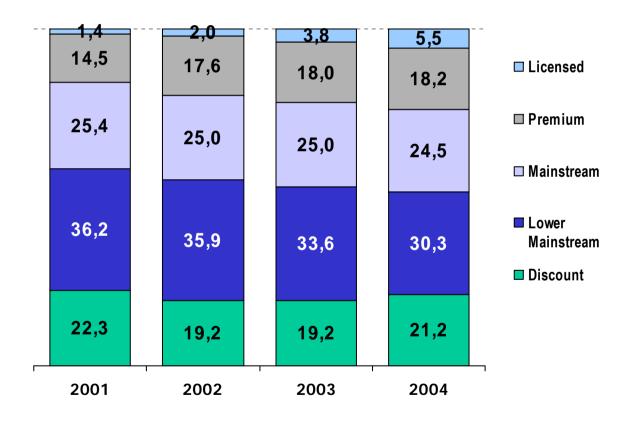




Source: Business Analytika

### Price Segments Development in Russia

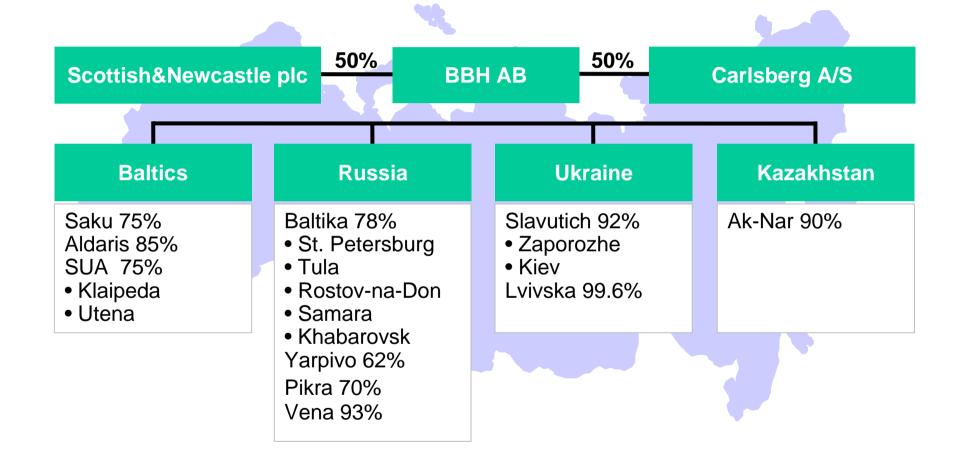




### **BBH Group Structure**



As of June 30, 2005







# Baltika H1'05 Results Thank You!

Questions? Please call +7 812 326 66 37

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