

PAO Severstal and subsidiaries

Consolidated financial statements
for the years ended 31 December 2021, 2020 and 2019

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Years ended 31 December 2021, 2020 and 2019

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Independent Auditors' Report

To the Shareholders of PAO Severstal and Board of Directors

Opinion

We have audited the consolidated financial statements of PAO Severstal (the "Company") and its subsidiaries (the "Group"), which comprise the consolidated statements of financial position as at 31 December 2021, 2020 and 2019, the consolidated income statements, the consolidated statements of comprehensive income, changes in equity and cash flows for the years then ended, and notes, comprising significant accounting policies and other explanatory information.

In our opinion, the accompanying consolidated financial statements present fairly, in all material respects, the consolidated financial position of the Group as at 31 December 2021, 2020 and 2019, and its consolidated financial performance and its consolidated cash flows for the years then ended in accordance with International Financial Reporting Standards (IFRS).

Basis for Opinion

We conducted our audit in accordance with International Standards on Auditing (ISAs). Our responsibilities under those standards are further described in the *Auditors' Responsibilities for the Audit of the Consolidated Financial Statements* section of our report. We are independent of the Group in accordance with the independence requirements that are relevant to our audit of the consolidated financial statements in the Russian Federation and with the International Ethics Standards Board for Accountants International Code of Ethics for Professional Accountants (including International Independence Standards) (*IESBA Code*), and we have fulfilled our other ethical responsibilities in accordance with the requirements in the Russian Federation and the IESBA Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Key Audit Matters

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the consolidated financial statements of the current period. These matters were addressed in the context of our audit of the consolidated financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.



| Transition to SAP S4/HANA | |
|--|--|
| The key audit matter | How the matter was addressed in our audit |
| <p>On 1 November 2021 the Group transitioned to SAP S4/HANA, which replaced the previous SAP ERP platform used for initiating, authorising and recording business transactions across the Group. The SAP ERP system was integrated with certain other applications used in the financial reporting process, which had to be re-connected to SAP S4/HANA. Certain data were re-organised in SAP S4/HANA requiring a revision to the approach for computation of relevant consolidation entries.</p> <p>Given the magnitude of the project, the increased data integrity risks inherent to migration of financial information as at 1 November 2021 and risks of material misstatements that may arise in case of the new system malfunction, we consider the transition to SAP S4/HANA in relation to the financial reporting process to be a key audit matter.</p> | <p>We obtained an understanding and evaluated the SAP S4/HANA implementation project governance and data migration plan. We involved KPMG IT specialists to assist us in evaluating the design, implementation and operating effectiveness of relevant IT general controls over system implementation and data migration as at 1 November 2021. In addition, we tested substantively completeness and accuracy of migrated data as at 1 November 2021 by comparing to respective information as at 31 October 2021 in the SAP ERP system. These substantive procedures covered balances of general ledgers and certain sub-ledgers, their mapping to the captions in the consolidated financial statements and certain selected key data elements.</p> <p>In relation to the period under operation of the new SAP S4/HANA platform, we tested system access, change management, backup process and certain other general IT controls; we re-performed walkthrough analysis for significant financial accounting processes; and tested the design, implementation and operating effectiveness of the relevant process level controls.</p> <p>For the purposes of our substantive testing after SAP S4/HANA was implemented: we increased the extent of our procedures in relation to certain movements of significant accounts starting from 1 November 2021 to 31 December 2021; performed analytical procedures to check whether financial data produced by the new system is consistent with those produced by the previous system; re-calculated certain entries made at the consolidated level.</p> |

Other Information

Management is responsible for the other information. The other information comprises the Annual Report but does not include the consolidated financial statements and our auditors' report thereon.

Our opinion on the consolidated financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the consolidated financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is



materially inconsistent with the consolidated financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated.

If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Responsibilities of Management and Those Charged with Governance for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of the consolidated financial statements in accordance with IFRS, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is responsible for assessing the Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Group or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Group's financial reporting process.

Auditors' Responsibilities for the Audit of the Consolidated Financial Statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of an audit in accordance with ISAs, we exercise professional judgment and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty

exists related to events or conditions that may cast significant doubt on the Group's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditors' report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditors' report. However, future events or conditions may cause the Group to cease to continue as a going concern.

- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, actions taken to eliminate threats or safeguards applied.

From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the consolidated financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditors' report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

The engagement partner on the audit resulting in this independent auditors' report is:



Pataraya G.E.

Principal registration number of the entry in the Register of Auditors and Audit organizations 21906100631, acts on behalf of the audit organization based on the power of attorney No. 108/21 as of 25 May 2021

JSC "KPMG"

Principal registration number of the entry in the Register of Auditors and Audit Organizations No. 12006020351

Moscow, Russia

17 February 2022

PAO Severstal and subsidiaries

Consolidated income statements Years ended 31 December 2021, 2020 and 2019

(Amounts expressed in millions of US dollars, except as otherwise stated)

| | Note | Year ended 31 December | | |
|--|------|------------------------|----------------|----------------|
| | | 2021 | 2020* | 2019* |
| Revenue | | | | |
| Revenue - third parties | | 11,364 | 6,744 | 8,002 |
| Revenue - related parties | 10 | 274 | 126 | 155 |
| | 4 | 11,638 | 6,870 | 8,157 |
| Cost of sales | | <u>(4,920)</u> | <u>(3,952)</u> | <u>(4,908)</u> |
| Gross profit | | 6,718 | 2,918 | 3,249 |
| General and administrative expenses | | (348) | (314) | (323) |
| Distribution expenses | | (694) | (658) | (566) |
| Taxes, other than income tax, and contributions | | (309) | (28) | (56) |
| Share of associates' and joint ventures' profits | | 41 | 17 | 20 |
| Loss on disposal of property, plant and equipment and intangible assets | | (22) | (21) | (12) |
| Net other operating income | | 5 | 16 | 15 |
| Profit from operations | | 5,391 | 1,930 | 2,327 |
| (Impairment)/reversal of impairment of non-current assets | 7 | (20) | (11) | 5 |
| Net other non-operating expenses | 8 | <u>(52)</u> | <u>(50)</u> | <u>(74)</u> |
| Profit before financing and taxation | | 5,319 | 1,869 | 2,258 |
| Finance income | | 8 | 13 | 5 |
| Finance costs | | (139) | (135) | (137) |
| Loss on remeasurement and disposal of financial instruments | | (101) | (77) | (19) |
| Foreign exchange (loss)/gain | 6 | <u>(60)</u> | <u>(361)</u> | 125 |
| Profit before income tax | | 5,027 | 1,309 | 2,232 |
| Income tax expense | 9 | <u>(952)</u> | <u>(293)</u> | <u>(465)</u> |
| Profit for the period | | <u>4,075</u> | <u>1,016</u> | <u>1,767</u> |
| Attributable to: | | | | |
| shareholders of PAO Severstal | | 4,074 | 1,016 | 1,766 |
| non-controlling interests | | 1 | - | 1 |
| Basic weighted average number of shares outstanding during the period (millions of shares) | 22 | 834 | 825 | 825 |
| Basic earnings per share (US dollars) | | <u>4.88</u> | <u>1.23</u> | <u>2.14</u> |
| Diluted weighted average number of shares outstanding during the period (millions of shares) | 22 | 840 | 850 | 849 |
| Diluted earnings per share (US dollars) | | <u>4.88</u> | <u>1.23</u> | <u>2.08</u> |

* These amounts include adjustments made in connection with the change in presentation described in Note 2 of these consolidated financial statements.

These consolidated financial statements were approved by the Board of Directors on 17 February 2022.

The accompanying notes form an integral part of these consolidated financial statements.

PAO Severstal and subsidiaries

Consolidated statements of comprehensive income

Years ended 31 December 2021, 2020 and 2019

(Amounts expressed in millions of US dollars, except as otherwise stated)

| | Note | Year ended 31 December | | |
|--|------|------------------------|-------|-------|
| | | 2021 | 2020 | 2019 |
| Profit for the period | | 4,075 | 1,016 | 1,767 |
| Other comprehensive (loss)/income: | | | | |
| Items that will not be reclassified to profit or loss | | | | |
| Actuarial gains/(losses) | 20 | 8 | - | (12) |
| Translation to presentation currency | | (29) | (542) | 364 |
| Total items that will not be reclassified to profit or loss | | (21) | (542) | 352 |
| Items that may be reclassified subsequently to profit or loss | | | | |
| Translation to presentation currency - foreign operations | | (4) | 8 | (1) |
| Total items that may be reclassified subsequently to profit or loss | | (4) | 8 | (1) |
| Other comprehensive (loss)/income for the period | | (25) | (534) | 351 |
| Total comprehensive income for the period | | 4,050 | 482 | 2,118 |
| Attributable to: | | | | |
| shareholders of PAO Severstal | | 4,049 | 482 | 2,117 |
| non-controlling interests | | 1 | - | 1 |

The accompanying notes form an integral part of these consolidated financial statements.

PAO Severstal and subsidiaries

Consolidated statements of financial position 31 December 2021, 2020 and 2019

(Amounts expressed in millions of US dollars, except as otherwise stated)

| | Note | 31 December | | |
|---|------|--------------|--------------|--------------|
| | | 2021 | 2020 | 2019 |
| Assets | | | | |
| Current assets: | | | | |
| Cash and cash equivalents | 12 | 418 | 583 | 1,081 |
| Short-term financial investments | | 8 | 6 | 6 |
| Trade accounts receivable | 13 | 493 | 529 | 582 |
| Accounts receivable from related parties | 11 | 61 | 18 | 21 |
| Advances paid and prepayments | | 244 | 49 | 52 |
| Other receivables | | 129 | 37 | 86 |
| Inventories | 14 | 1,412 | 888 | 1,137 |
| VAT recoverable | | 44 | 97 | 97 |
| Income tax recoverable | | - | - | 5 |
| Assets held for sale | 23 | 361 | - | - |
| Other current assets | | 19 | 21 | 28 |
| Total current assets | | 3,189 | 2,228 | 3,095 |
| Non-current assets: | | | | |
| Long-term financial investments | 15 | 44 | 33 | 26 |
| Investments in associates and joint ventures | | 142 | 116 | 120 |
| Property, plant and equipment | 16 | 4,956 | 4,746 | 4,670 |
| Intangible assets | 17 | 267 | 252 | 279 |
| Deferred tax assets | 9 | 60 | 12 | 15 |
| Other non-current assets | | 10 | 9 | 17 |
| Total non-current assets | | 5,479 | 5,168 | 5,127 |
| Total assets | | 8,668 | 7,396 | 8,222 |
| Liabilities and shareholders' equity | | | | |
| Current liabilities: | | | | |
| Trade accounts payable | | 858 | 648 | 709 |
| Accounts payable to related parties | 11 | 16 | 9 | 17 |
| Advances received | | 373 | 134 | 148 |
| Short-term debt finance | 18 | 681 | 610 | 290 |
| Income taxes payable | | 35 | 15 | 19 |
| Other taxes and social security payable | | 136 | 146 | 126 |
| Dividends payable | 18 | 11 | 8 | 7 |
| Liabilities related to assets held for sale | 23 | 203 | - | - |
| Other current liabilities | 19 | 308 | 200 | 270 |
| Total current liabilities | | 2,621 | 1,770 | 1,586 |
| Non-current liabilities: | | | | |
| Long-term debt finance | 18 | 1,135 | 2,002 | 2,361 |
| Deferred tax liabilities | 9 | 454 | 372 | 365 |
| Retirement benefit liabilities | 20 | 46 | 61 | 74 |
| Other non-current liabilities | 21 | 203 | 447 | 358 |
| Total non-current liabilities | | 1,838 | 2,882 | 3,158 |
| Equity: | | | | |
| Share capital | 22 | 2,753 | 2,753 | 2,753 |
| Treasury shares | | - | (104) | (107) |
| Additional capital | | 308 | 308 | 308 |
| Translation reserve | | (2,549) | (2,516) | (1,982) |
| Retained earnings | | 3,673 | 2,280 | 2,483 |
| Other reserves | | 8 | 8 | 8 |
| Total equity attributable to shareholders of PAO Severstal | | 4,193 | 2,729 | 3,463 |
| Non-controlling interests | | 16 | 15 | 15 |
| Total equity | | 4,209 | 2,744 | 3,478 |
| Total equity and liabilities | | 8,668 | 7,396 | 8,222 |

The accompanying notes form an integral part of these consolidated financial statements.

PAO Severstal and subsidiaries

Consolidated statements of cash flows

Years ended 31 December 2021, 2020 and 2019

(Amounts expressed in millions of US dollars, except as otherwise stated)

| | Note | Year ended 31 December | | |
|---|------|------------------------|----------------|----------------|
| | | 2021 | 2020 | 2019 |
| Operating activities: | | | | |
| Profit before financing and taxation | | 5,319 | 1,869 | 2,258 |
| Adjustments to reconcile profit to cash generated from operations: | | | | |
| Depreciation and amortisation | | 553 | 460 | 464 |
| Impairment/(reversal of impairment) of non-current assets | 7 | 20 | 11 | (5) |
| Movements in provision for inventories, receivables and other provisions | | 22 | 97 | (4) |
| Loss on disposal of property, plant and equipment and intangible assets | | 22 | 21 | 12 |
| Loss on disposal of subsidiary | 24 | - | - | 21 |
| Share of associates' and joint ventures' profits | | (41) | (17) | (20) |
| Changes in operating assets and liabilities: | | | | |
| Trade accounts receivable | | (41) | (80) | 17 |
| Accounts receivable from related parties | | 19 | (1) | 1 |
| VAT recoverable | | 54 | (12) | (24) |
| Inventories | | (576) | 57 | 59 |
| Trade accounts payable | | 231 | 42 | 8 |
| Accounts payable to related parties | | 3 | (3) | (1) |
| Other taxes and social security payable | | 37 | 42 | 12 |
| Other non-current liabilities | | 3 | - | (7) |
| Assets held for sale | | - | - | (10) |
| Net other changes in operating assets and liabilities | | 81 | 20 | 26 |
| Cash generated from operations | | 5,706 | 2,506 | 2,807 |
| Interest paid | | (145) | (133) | (114) |
| Income tax paid | | (885) | (229) | (401) |
| Net cash from operating activities | | 4,676 | 2,144 | 2,292 |
| Investing activities: | | | | |
| Additions to property, plant and equipment | | (1,068) | (1,256) | (1,157) |
| Additions to intangible assets | | (89) | (71) | (61) |
| Additions to financial investments | | (17) | (20) | (55) |
| Net cash outflow on acquisition of subsidiary | 24 | - | (19) | - |
| Net cash inflow from disposal of subsidiary | 24 | - | - | 215 |
| Proceeds from disposal of property, plant and equipment and intangible assets | | 6 | 5 | 15 |
| Proceeds from disposal of financial investments | | 9 | 7 | 21 |
| Interest received | | 5 | 10 | 4 |
| Dividends received | | 9 | 6 | 6 |
| Net cash used in investing activities | | (1,145) | (1,338) | (1,012) |
| Financing activities: | | | | |
| Proceeds from debt finance | | 10 | 38 | 1,205 |
| Repurchase of issued shares | | (22) | - | - |
| Repayments of debt finance * | | (747) | (48) | (58) |
| Repayments of lease liabilities | | (9) | (15) | (16) |
| Dividends paid | | (2,912) | (1,228) | (1,574) |
| Net cash used in financing activities | | (3,680) | (1,253) | (443) |
| Effect of exchange rates on cash and cash equivalents | | (16) | (51) | 16 |
| Net (decrease)/increase in cash and cash equivalents | | (165) | (498) | 853 |
| Cash and cash equivalents at beginning of the period | | 583 | 1,081 | 228 |
| Cash and cash equivalents at end of the period | | 418 | 583 | 1,081 |

* These amounts include exercise of bonds' conversion rights of US\$ 200 million for the year ended 31 December 2021 (2020: US\$ 43 million, 2019: US\$ 50 million).

The accompanying notes form an integral part of these consolidated financial statements.

PAO Severstal and subsidiaries

Consolidated statements of changes in equity
 Years ended 31 December 2021, 2020 and 2019
 (Amounts expressed in millions of US dollars, except as otherwise stated)

| | Attributable to the shareholders of PAO Severstal | | | | | | Non- controlling interests | Total |
|--|---|--------------------|-----------------------|------------------------|----------------------|-------------------|----------------------------------|---------|
| | Share capital | Treasury shares | Additional capital | Translation reserve | Retained earnings | Other reserves | | |
| Balances as at 31 December 2018 | 2,753 | (133) | 308 | (2,345) | 2,274 | 8 | 14 | 2,879 |
| Profit for the period | - | - | - | - | 1,766 | - | 1 | 1,767 |
| Translation to presentation currency | - | - | - | 363 | - | - | - | 363 |
| Other comprehensive loss | - | - | - | - | (12) | - | - | (12) |
| Total comprehensive income for the period | - | - | - | 363 | 1,754 | - | 1 | 2,118 |
| Dividends | - | - | - | - | (1,545) | - | - | (1,545) |
| Conversion of bonds (Note 18) | - | 26 | - | - | - | - | - | 26 |
| Balances as at 31 December 2019 | 2,753 | (107) | 308 | (1,982) | 2,483 | 8 | 15 | 3,478 |
| Profit for the period | - | - | - | - | 1,016 | - | - | 1,016 |
| Translation to presentation currency | - | - | - | (534) | - | - | - | (534) |
| Total comprehensive (loss)/income for the period | - | - | - | (534) | 1,016 | - | - | 482 |
| Dividends | - | - | - | - | (1,219) | - | - | (1,219) |
| Conversion of bonds (Note 18) | - | 3 | - | - | - | - | - | 3 |
| Balances as at 31 December 2020 | 2,753 | (104) | 308 | (2,516) | 2,280 | 8 | 15 | 2,744 |
| Profit for the period | - | - | - | - | 4,074 | - | 1 | 4,075 |
| Translation to presentation currency | - | - | - | (33) | - | - | - | (33) |
| Other comprehensive income | - | - | - | - | 8 | - | - | 8 |
| Total comprehensive (loss)/income for the period | - | - | - | (33) | 4,082 | - | 1 | 4,050 |
| Dividends | - | - | - | - | (2,871) | - | - | (2,871) |
| Repurchase of issued shares | - | (22) | - | - | - | - | - | (22) |
| Conversion of bonds (Note 18) | - | 126 | - | - | 182 | - | - | 308 |
| Balances as at 31 December 2021 | 2,753 | - | 308 | (2,549) | 3,673 | 8 | 16 | 4,209 |

The accompanying notes form an integral part of these consolidated financial statements.

PAO Severstal and subsidiaries

Notes to the consolidated financial statements

Years ended 31 December 2021, 2020 and 2019

(Amounts expressed in millions of US dollars, except as otherwise stated)

1. Operations

These consolidated financial statements of PAO Severstal and subsidiaries comprise the parent company, PAO Severstal ('Severstal' or 'the Parent Company') and its subsidiaries (collectively 'the Group') as listed in Note 24.

Severstal began operations on 24 August 1955 and completed the development of an integrated iron and steel mill in Cherepovets during February 1959 when the first steel was rolled. On 24 September 1993, as part of the Russian privatisation programme, Severstal was registered as an Open Joint Stock Company ('OAO') and privatised. Through participating in Severstal's privatisation auctions and other purchases, Alexey Mordashov (the 'Majority Shareholder') purchased shares in Severstal such that as at 31 December 2021, 2020 and 2019 he controlled indirectly 77.03% of Severstal's share capital. In November 2014, Severstal changed its legal form from OAO to PAO (Public Joint Stock Company) following the requirements of the amended Russian Civil Code.

Severstal's global depositary receipts (GDRs) have been quoted on the London Stock Exchange since November 2006. Severstal's shares are quoted on the Moscow Exchange ('MOEX'). Severstal's registered office is located at Ul. Mira 30, Cherepovets, Russia.

The Group comprises the following segments:

- *Severstal Resources* – this segment comprises three iron ore mining complexes, JSC Karelsky Okatysh, JSC Olcon in northwest Russia, Yakovlevsky GOK LTD in southwest Russia and a coal mining complex, JSC Vorkutaugol in northwest Russia, which was classified as a disposal group held for sale as at 31 December 2021 (Note 23).
- *Severstal Russian Steel* – this segment consists primarily of the Group's steel production and high-grade automotive galvanizing facilities in Cherepovets; rolling mill 5000 and a large-diameter pipe mill in Kolpino, all in northwest Russia; a metalware plant located in Russia; a ferrous scrap metal recycling business operating in northwest and central Russia, as well as various supporting functions for trading, maintenance and transportation, located in Europe.

Economic environment

In June 2021, the Government of the Russian Federation announced the imposition of combined duties on export sales of iron and steel products outside the Eurasian Economic Union effective from 1 August 2021 and running through to 31 December 2021. This combined export duties were fixed at 15 percent and a specific rate was established as a minimum per tonne on the sales of exported steel products. Export customs duty expenses incurred during the year ended 31 December 2021 are included in the line 'Taxes, other than income tax, and contributions' in the consolidated income statements.

International sales of rolled steel from the Group's Russian operations have been the subject of several anti-dumping and safeguard investigations. The Group has taken steps to address the concerns of such investigations and participates actively in their resolution.

In 2021 the Federal Antimonopoly Service initiated an investigation into allegations that Severstal and other Russian steel producers sold hot-rolled flat products at monopolistically high prices, which was completed in February 2022 and an adverse decision was issued. Severstal strongly denies these allegations and will contest all adverse decisions by the Federal Antimonopoly Service in the courts. As of the date of these financial statements no penalty claim has been made by the Federal Antimonopoly Service against Severstal. Consequently, management is unable to assess the final outcome of this case as of the date of these financial statements, accordingly no provision against possible outcomes has been made.

The major part of the Group is based in the Russian Federation and is consequently exposed to the economic and political effects of the policies adopted by the Russian government. Recent elevated tensions related to the situation in the Ukraine have further increased the economic uncertainty and the risk of the imposition of sanctions. These conditions and future policy changes could affect the operations of the Group and the realisation and settlement of its assets and liabilities.

Management has assessed the possible impact of COVID-19 on these consolidated financial statements and concluded that there is no significant effect on these consolidated financial statements. Management continues to monitor the development of the economic conditions.

PAO Severstal and subsidiaries

Notes to the consolidated financial statements

Years ended 31 December 2021, 2020 and 2019

(Amounts expressed in millions of US dollars, except as otherwise stated)

2. Basis for preparation of the consolidated financial statements

Statement of compliance

These consolidated financial statements are prepared in accordance with International Financial Reporting Standards ('IFRS') as issued by the International Accounting Standards Board.

The Group additionally prepared IFRS consolidated financial statements presented in Russian roubles and in the Russian language in accordance with the Federal Law No. 208 – FZ 'On consolidated financial reporting'.

Basis of measurement

The consolidated financial statements are prepared on the historic cost basis except for financial assets and liabilities at fair value through profit and loss (FVTPL), financial assets at fair value through other comprehensive income (FVTOCI) and assets held for sale at fair value less costs to sell.

The material accounting policies information is disclosed in Note 3.

Critical accounting judgments, estimates and assumptions

Areas of judgement that have the most significant effect on the amounts recognised or disclosed in the consolidated financial statements are:

Useful lives of property, plant and equipment

The Group assesses the remaining useful lives of items of property, plant and equipment at least at each financial year-end. These estimates may have a material impact on the amount of the carrying values of property, plant and equipment and on depreciation expense for the period.

Impairment of assets

The Group reviews the carrying amount of its tangible and intangible assets to determine whether there is any indication that those assets are impaired. In making the assessments for impairment, assets that do not generate independent cash flows are allocated to an appropriate cash-generating unit. Subsequent changes to the cash-generating unit allocation or to the timing of cash flows could impact the carrying value of the respective assets.

Taxation

The taxation system and regulatory environment of the Russian Federation are characterised by numerous taxes and frequently changing legislation, which is often unclear, contradictory and subject to varying interpretations between the differing regulatory authorities and jurisdictions, who can impose significant fines, penalties and interest charges. In recent years the regulatory authorities have adopted a more assertive stance regarding the interpretation and enforcement of legislation, which has resulted in greater tax and regulatory risk. Also, a number of new laws introducing tax legislation changes have been recently adopted; their application in practice might influence the tax treatment of transactions related to foreign companies and their activities, which could potentially impact the Group's tax position and possibly create additional tax risks in the future.

Accordingly, management has to apply considerable judgement in determining the appropriate amounts of tax payable. Management believes that the Group has complied in all material respects with all existing, relevant legislation and has made appropriate provision for tax payable.

Allowance for expected credit losses

The Group makes allowance for expected credit losses of trade receivables using an allowance matrix. Loss rates are based on actual credit loss experience over the past three years. When evaluating the adequacy of an allowance for expected credit losses, management bases its estimates on the current overall economic conditions, the ageing of accounts receivable balances, historical write-off experience, customer creditworthiness and changes in payment terms.

Decommissioning liabilities

The Group recognises its decommissioning liabilities provision using the best estimate of the expenditures required to settle the present obligation based on the requirements of the current legislation of the country where the respective operating assets are located. The risks and uncertainties that inevitably surround many events and circumstances are taken into account in reaching the best estimate of a provision. Future events that may affect the amount required to

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settle an obligation are reflected in the amount of a provision when there is sufficient objective evidence that they will occur.

Retirement benefit liabilities

The Group uses an actuarial valuation method for measurement of the present value of post-employment benefit obligations and related current service cost. This involves the use of demographic assumptions about the future characteristics of the current and former employees who are eligible for benefits (mortality, both during and after employment, rates of employee turnover, disability and early retirement, etc.) as well as financial assumptions (discount rate, future salary and benefit levels, etc.).

Litigation

The Group exercises judgment in measuring and recognising provisions and the exposure to contingent liabilities related to pending litigations or other outstanding claims subject to negotiated settlement, mediation, arbitration or government regulation, as well as other contingent liabilities. Judgment is necessary in assessing the likelihood that a pending claim will succeed, or liability will arise, and to quantify the possible range of the final settlement. Because of the inherent uncertainties in this evaluation process, actual losses may be different from the originally estimated provision. These estimates are subject to change as new information becomes available, primarily with the support of internal specialists or with the support of outside consultants. Revisions to the estimates may significantly affect future operating results.

Functional and presentation currency

The presentation currency of these consolidated financial statements is the US dollar.

The functional currency is determined separately for each of the Group's entities. The functional currency of the major part of the Group's entities is the Russian rouble, except for entities located in Latvia and Poland; other entities and currencies are not material to the Group.

Adoption of amendments to IFRS

The Group has early adopted Disclosure of Accounting Policies (Amendments to IAS 1 and IFRS Practice Statement 2) issued in February 2021. The amendment requires to disclose the material accounting policies information rather than the significant accounting policies; clarifies that accounting policies related to immaterial transactions, other events or conditions are themselves immaterial and do not need to be disclosed and that not all accounting policies that relate to material transactions, other events or conditions are themselves material. The amendment did not have a significant effect on these consolidated financial statements.

Restatements

In the current year the Group changed the classification of certain commercial expenses to reflect more appropriately their nature.

Accordingly the following reclassifications to the prior period were made:

| | Year ended 31 December | |
|-------------------------------------|-------------------------------|-------------|
| | 2020 | 2019 |
| General and administrative expenses | 114 | 34 |
| Distribution expenses | (114) | (34) |

3. Summary of the material accounting policies information

The following accounting policies have been consistently applied in the preparation of these consolidated financial statements throughout the Group.

a. Property, plant and equipment

Depreciation is calculated using the straight-line basis, except for depreciation on vehicles and certain metal-rolling equipment, which is calculated on the basis of mileage and units of production, respectively. The estimated useful lives of assets are reviewed regularly and revised when necessary.

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The principal periods over which assets are depreciated are as follows:

| | |
|---------------------|---------------|
| Buildings | 20 – 50 years |
| Plant and machinery | 10 – 20 years |
| Other assets | 5 – 20 years |

b. Leases

The Group's right-of-use assets include land and buildings, plant and machinery, vehicles and other productive assets. Short-term and low value leases are accounted as leases; lease and non-lease components are treated as a single lease item for all leased assets.

The lease liability is discounted using the Group's incremental borrowing rates varying between 1% and 10% depending on the lease agreement's currency. For some specific lease agreements, the discount rate is determined by the interest rate implicit in these lease agreements.

c. Intangible assets (excluding goodwill)

Intangible assets are amortised over their estimated useful lives using the straight-line basis and assessed for impairment whenever there is an indication that the intangible asset may be impaired.

The table below presents the useful lives of intangible assets:

| | |
|-------------------------|---------------|
| Mineral rights | 12 - 25 years |
| Software | 3 - 10 years |
| Other intangible assets | 3 - 50 years |

The major component of the software category is the SAP business system. Amortisation of intangible assets is included in the captions 'Cost of sales' and 'General and administrative expenses' in the consolidated income statement.

d. Inventories

The cost of inventories is based on the weighted average principle.

e. Repurchase of issued shares

When share capital recognised as equity is repurchased, the amount of the consideration paid which includes directly attributable costs, net of any tax effects is recognised as a deduction from equity and classified as treasury shares. When treasury shares are sold or reissued subsequently, the amount received is recognised as an increase in equity, and the resulting surplus or deficit on the transaction is transferred to/from retained earnings.

f. Revenue recognition

Most of the Group's revenue is revenue from contracts with customers.

Revenue from the sale of hot rolled strip and plate, other steel products, pellets and iron ore and most other revenue (see Note 4) is recognised in the income statement primarily at the point in time when control over the promised goods passes to the customer.

The amount of revenue recognised reflects the consideration to which the Group is or expects to be entitled in exchange for those goods and is reduced for estimated customer returns, rebates and other similar allowances.

In most instances, control passes, and sales revenue is recognised when the product is delivered to the vessel or vehicle on which it will be transported once loaded to the destination port or the customer's premises.

The Group's products are sold to customers under contracts which vary in tenure, but are generally less than one year in duration (therefore, no significant effect of any financing component exists) and pricing mechanisms, including some volumes sold in the spot market. Revenue is generally recognised at the contracted price as this reflects the stand-alone selling price.

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g. Segment reporting

An operating segment's results are reviewed regularly by key management to make decisions about resources to allocated to the segment and assess its performance, and for which discrete financial information is available and is prepared on the same basis as these consolidated financial statements.

4. Revenue

Revenue by product was as follows:

| | Year ended 31 December | | |
|--|------------------------|-------|-------|
| | 2021 | 2020 | 2019 |
| Hot-rolled strip and plate | 4,062 | 2,394 | 2,780 |
| Galvanized and other metallic coated sheet | 1,192 | 595 | 667 |
| Cold-rolled sheet | 1,050 | 493 | 604 |
| Semi-finished products | 856 | 183 | 194 |
| Pellets and iron ore | 823 | 569 | 688 |
| Metalware products | 755 | 502 | 539 |
| Other tubes and pipes, formed shapes | 657 | 500 | 447 |
| Colour-coated sheet | 546 | 377 | 397 |
| Shipping and handling * | 541 | 499 | 501 |
| Long products | 446 | 281 | 575 |
| Large diameter pipes | 274 | 150 | 376 |
| Coal and coking coal concentrate | 45 | 57 | 95 |
| Others | 391 | 270 | 294 |
| | 11,638 | 6,870 | 8,157 |

* For the year ended 31 December 2021 shipping and handling related to Severstal Resources and Severstal Russian Steel Divisions amounted to US\$ 52 million and US\$ 502 million, respectively (2020: US\$ 10 million and US\$ 489 million; 2019: US\$ 24 million and US\$ 477 million, respectively).

Revenue by delivery destination was as follows:

| | Year ended 31 December | | |
|---------------------------|------------------------|-------|-------|
| | 2021 | 2020 | 2019 |
| Russian Federation | 6,121 | 4,233 | 5,451 |
| Europe | 3,977 | 1,761 | 1,812 |
| CIS | 569 | 451 | 475 |
| North America | 349 | 15 | 52 |
| The Middle East | 324 | 171 | 141 |
| Central and South America | 170 | 63 | 80 |
| Africa | 62 | 86 | 128 |
| China and Central Asia | 34 | 30 | 18 |
| South-East Asia | 32 | 60 | - |
| | 11,638 | 6,870 | 8,157 |

5. Staff costs

Employment costs were as follows:

| | Year ended 31 December | | |
|--|------------------------|---------|---------|
| | 2021 | 2020 | 2019 |
| Wages and salaries | (840) | (770) | (794) |
| Social security costs | (265) | (241) | (254) |
| Retirement benefit service costs (Note 20) | (1) | (1) | (1) |
| | (1,106) | (1,012) | (1,049) |

Key management personnel include the following positions within the Group:

- CEO and Deputy Directors;
- Members of the Board of Directors.

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Key management's remuneration for the year ended 31 December 2021, consisting of salaries and bonuses, totalled US\$ 12 million (2020: US\$ 9 million; 2019: US\$ 9 million).

Additionally, in 2021, a provision for their long-term cash-settled share-based incentive programmes of US\$ 3 million was accrued (2020: US\$ 3 million; 2019: US\$ 3 million). This provision is subject to further adjustments, depending on a range of the Group's financial and non-financial indicators.

Social security costs are included in cost of sales, distribution expenses and general and administrative expenses in accordance with the nature of related wages and salaries.

6. Foreign exchange (loss)/gain

| | Year ended 31 December | | |
|--|------------------------|--------------|------------|
| | 2021 | 2020 | 2019 |
| Foreign exchange (loss)/gain on cash and cash equivalents and debt finance | (51) | (303) | 126 |
| Foreign exchange gain/(loss) on derivatives | 27 | (64) | 7 |
| Foreign exchange (loss)/gain on other assets and liabilities | (36) | 6 | (8) |
| | <u>(60)</u> | <u>(361)</u> | <u>125</u> |

7. (Impairment)/reversal of impairment of non-current assets

| | Year ended 31 December | | |
|--|------------------------|-------------|----------|
| | 2021 | 2020 | 2019 |
| (Impairment)/reversal of impairment of property, plant and equipment | (19) | (11) | 5 |
| Impairment of intangible assets | (1) | - | - |
| | <u>(20)</u> | <u>(11)</u> | <u>5</u> |

Key assumptions that management used in their value in use calculations are as follows:

- For all cash-generating units, apart from those included in the Severstal Resources segment, cash flow projections cover a period of five years. Cash flows beyond the five-year period have been extrapolated taking into account business cycles. Cash flow projections for cash-generating units of the Severstal Resources segment cover a period which corresponds to the contractual time remaining of the respective mining licenses.
- Cash flow projections were prepared in nominal terms.
- Cash flow projections during the forecast period are based on long-term price trends for both sales prices and material costs specific for each segment and geographic region and operating cost inflation is in line with consumer price inflation for each country. Consumer price inflation expectations (in local currency) during the forecast period are as follows in percentage terms:

| | Year ended 31 December | | |
|--------|------------------------|-----------|------|
| | 2021 | 2020 | 2019 |
| Russia | n/a | 2.4 - 3.9 | n/a |

- Discount rates for each cash-generating unit were estimated in nominal terms based on the weighted average cost of capital. These rates, presented by segment, are as follows in percentage terms:

| | Year ended 31 December | | |
|--------------------------|------------------------|------------|------|
| | 2021 | 2020 | 2019 |
| Severstal Resources: | | | |
| Russia (US\$ rate) | n/a | 9.9 - 11.8 | n/a |
| Severstal Russian Steel: | | | |
| Russia (US\$ rate) | n/a | 8.5 - 8.7 | n/a |

Values assigned to key assumptions and estimates used to measure the unit's recoverable amount are consistent with external sources of information and historic data for each cash-generating unit. Management believes that the values assigned to the key assumptions and estimates represent the most realistic assessment of future trends.

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Severstal Resources segment

2021

The recoverable amount of JSC Vorkutaugol in 2021 has been determined based on its fair value less costs to sell. The Group recognised an impairment loss of US\$ 20 million in relation to the non-current assets of JSC Vorkutaugol based on its fair value less costs to sell. US\$ 19 million of the loss was allocated to property, plant and equipment and US\$ 1 million to intangible assets (Note 23).

2020

An impairment loss of US\$ 11 million was recognised in 2020 in relation to specific items of property, plant and equipment.

Severstal Russian Steel segment

2019

A reversal of impairment of US\$ 5 million was recognised in 2019 in relation to specific items of property, plant and equipment.

8. Net other non-operating expenses

| | Year ended 31 December | | |
|---|------------------------|-------------|-------------|
| | 2021 | 2020 | 2019 |
| Charitable donations | (32) | (23) | (31) |
| Social expenditure | (12) | (10) | (14) |
| Final settlement of legal claim against disposed subsidiary (Note 28) | - | (16) | - |
| Net loss on disposal of subsidiary (Note 24) | - | - | (21) |
| Other | (8) | (1) | (8) |
| | <u>(52)</u> | <u>(50)</u> | <u>(74)</u> |

9. Taxation

The following is an analysis of the income tax expense:

| | Year ended 31 December | | |
|--|------------------------|--------------|--------------|
| | 2021 | 2020 | 2019 |
| Current tax charge | (913) | (243) | (410) |
| Corrections to prior year's current tax charge | 3 | 13 | 9 |
| Deferred tax expenses | (42) | (63) | (64) |
| Income tax expense | <u>(952)</u> | <u>(293)</u> | <u>(465)</u> |

The following table is a reconciliation of the reported net income tax expense and the amount calculated by applying the Russian statutory tax rate of 20% to reported profit before income tax.

| | Year ended 31 December | | |
|---|------------------------|--------------|--------------|
| | 2021 | 2020 | 2019 |
| Profit before income tax | 5,027 | 1,309 | 2,232 |
| Tax charge at Russian statutory rate | (1,005) | (262) | (446) |
| Profit taxed at different rates | 114 | 1 | 10 |
| Corrections to prior years' current tax charge | 3 | 4 | 9 |
| Non-tax deductible expenses, net | (60) | (19) | (40) |
| Reassessment of deferred tax assets and liabilities | (4) | (17) | 2 |
| Income tax expense | <u>(952)</u> | <u>(293)</u> | <u>(465)</u> |

In 2021, the main effect on profit taxed at different rates is caused by local tax benefits from operating in the Vologodskaya region.

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The following table sets out the composition of the net deferred tax liability and movements based on temporary differences arising between the fiscal and reporting balance sheets:

| | 31 December 2021 | Recognised in income statements | Reclassified to liabilities related to assets held for sale | Translation to presentation currency | 31 December 2020 |
|--|---------------------|---------------------------------------|---|--|---------------------|
| Deferred tax assets: | | | | | |
| Tax loss carry forwards | 6 | 1 | - | - | 5 |
| Property, plant and equipment | 3 | - | - | - | 3 |
| Inventory | 64 | 37 | - | - | 27 |
| Accounts receivable | 12 | 1 | - | - | 11 |
| Provisions | 25 | 14 | (23) | - | 34 |
| Financial investments | 24 | 1 | - | - | 23 |
| Other | 4 | 2 | (1) | (2) | 5 |
| Gross deferred tax assets | <u>138</u> | <u>56</u> | <u>(24)</u> | <u>(2)</u> | <u>108</u> |
| Less offsetting deferred tax liabilities | <u>(78)</u> | <u>(8)</u> | <u>24</u> | <u>2</u> | <u>(96)</u> |
| Recognised deferred tax assets | <u>60</u> | <u>48</u> | <u>-</u> | <u>-</u> | <u>12</u> |
| Deferred tax liabilities: | | | | | |
| Property, plant and equipment | (453) | (73) | 26 | 3 | (409) |
| Intangible assets | (32) | (3) | 2 | - | (31) |
| Inventory | (15) | (6) | - | - | (9) |
| Accounts receivable | (1) | 2 | - | - | (3) |
| Other | (31) | (18) | - | 3 | (16) |
| Gross deferred tax liabilities | <u>(532)</u> | <u>(98)</u> | <u>28</u> | <u>6</u> | <u>(468)</u> |
| Less offsetting deferred tax assets | <u>78</u> | <u>8</u> | <u>(24)</u> | <u>(2)</u> | <u>96</u> |
| Recognised deferred tax liabilities | <u>(454)</u> | <u>(90)</u> | <u>4</u> | <u>4</u> | <u>(372)</u> |
| Net deferred tax liability | <u>(394)</u> | <u>(42)</u> | <u>4</u> | <u>4</u> | <u>(360)</u> |

| | 31 December 2020 | Recognised in income statements | Business combination | Translation to presentation currency | 31 December 2019 |
|--|---------------------|---------------------------------------|-------------------------|--|---------------------|
| Deferred tax assets: | | | | | |
| Tax loss carry forwards | 5 | (4) | - | (1) | 10 |
| Property, plant and equipment | 3 | - | - | - | 3 |
| Inventory | 27 | 11 | - | - | 16 |
| Accounts receivable | 11 | (3) | - | (2) | 16 |
| Provisions | 34 | (10) | - | (8) | 52 |
| Financial investments | 23 | (2) | - | (6) | 31 |
| Other | 5 | (8) | - | (6) | 19 |
| Gross deferred tax assets | <u>108</u> | <u>(16)</u> | <u>-</u> | <u>(23)</u> | <u>147</u> |
| Less offsetting deferred tax liabilities | <u>(96)</u> | <u>16</u> | <u>-</u> | <u>20</u> | <u>(132)</u> |
| Recognised deferred tax assets | <u>12</u> | <u>-</u> | <u>-</u> | <u>(3)</u> | <u>15</u> |
| Deferred tax liabilities: | | | | | |
| Property, plant and equipment | (409) | (55) | (3) | 68 | (419) |
| Intangible assets | (31) | (1) | - | 6 | (36) |
| Inventory | (9) | 8 | - | 1 | (18) |
| Accounts receivable | (3) | (3) | - | 1 | (1) |
| Other | (16) | 4 | - | 3 | (23) |
| Gross deferred tax liabilities | <u>(468)</u> | <u>(47)</u> | <u>(3)</u> | <u>79</u> | <u>(497)</u> |
| Less offsetting deferred tax assets | <u>96</u> | <u>(16)</u> | <u>-</u> | <u>(20)</u> | <u>132</u> |
| Recognised deferred tax liabilities | <u>(372)</u> | <u>(63)</u> | <u>(3)</u> | <u>59</u> | <u>(365)</u> |
| Net deferred tax liability | <u>(360)</u> | <u>(63)</u> | <u>(3)</u> | <u>56</u> | <u>(350)</u> |

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| | 31 December 2019 | Recognised in income statements | Business de- combination | Translation to presentation currency | 31 December 2018 |
|--|---------------------|---------------------------------------|-----------------------------|--|---------------------|
| Deferred tax assets: | | | | | |
| Tax loss carry forwards | 10 | - | - | 1 | 9 |
| Property, plant and equipment | 3 | (4) | - | 3 | 4 |
| Inventory | 16 | (10) | (1) | 1 | 26 |
| Accounts receivable | 16 | 10 | - | - | 6 |
| Provisions | 52 | 20 | - | 4 | 28 |
| Financial investments | 31 | (9) | - | 5 | 35 |
| Other | 19 | 4 | - | 1 | 14 |
| Gross deferred tax assets | 147 | 11 | (1) | 15 | 122 |
| Less offsetting deferred tax liabilities | (132) | (26) | 1 | (12) | (95) |
| Recognised deferred tax assets | 15 | (15) | - | 3 | 27 |
| Deferred tax liabilities: | | | | | |
| Property, plant and equipment | (419) | (67) | 17 | (44) | (325) |
| Intangible assets | (36) | (2) | - | (3) | (31) |
| Inventory | (18) | 4 | - | (2) | (20) |
| Accounts receivable | (1) | 4 | - | (1) | (4) |
| Other | (23) | (14) | - | 1 | (10) |
| Gross deferred tax liabilities | (497) | (75) | 17 | (49) | (390) |
| Less offsetting deferred tax assets | 132 | 26 | (1) | 12 | 95 |
| Recognised deferred tax liabilities | (365) | (49) | 16 | (37) | (295) |
| Net deferred tax liability | (350) | (64) | 16 | (34) | (268) |

The Group has not recognised cumulative tax loss carry forwards in the following amounts and with the following expiry dates:

| | 31 December | | |
|----------------------------|-------------|------|------|
| | 2021 | 2020 | 2019 |
| Between one and five years | 18 | 19 | 18 |
| No expiry | 410 | 258 | 423 |
| | 428 | 277 | 441 |

Taxable differences, related to investments in subsidiaries where the Group is able to control the timing of the reversal and it is probable that the temporary difference will not reverse in the foreseeable future, amounted to US\$ 178 million as at 31 December 2021 (31 December 2020: US\$ 116 million; 31 December 2019: US\$ 271 million).

10. Related party transactions

| | Year ended 31 December | | |
|---|------------------------|------|------|
| | 2021 | 2020 | 2019 |
| Revenue from: | | | |
| Associates | 138 | 27 | 29 |
| Joint ventures | 91 | 70 | 86 |
| Other related parties | 45 | 29 | 40 |
| | 274 | 126 | 155 |
| Purchases from: | | | |
| Associates | 61 | 60 | 63 |
| Joint ventures | 6 | 4 | 6 |
| Other related parties | 58 | 39 | 62 |
| | 125 | 103 | 131 |
| Other income from other related parties | 19 | 12 | 13 |

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11. Related party balances

| | 31 December | | |
|-----------------------------------|-------------|-----------|-----------|
| | 2021 | 2020 | 2019 |
| Short-term accounts receivable: | | | |
| Associates | 36 | 3 | 4 |
| Joint ventures | 12 | 7 | 9 |
| Other related parties | 13 | 8 | 8 |
| | <u>61</u> | <u>18</u> | <u>21</u> |
| Short-term accounts payable: | | | |
| Associates | 8 | 5 | 6 |
| Other related parties | 8 | 4 | 11 |
| | <u>16</u> | <u>9</u> | <u>17</u> |
| Short-term loans - Joint ventures | 5 | 2 | 4 |
| Long-term loans - Joint ventures | 7 | 6 | 6 |

The amounts outstanding are expected to be settled in cash. The Group does not hold any collateral for amounts owed by related parties.

12. Cash and cash equivalents

| | 31 December | | |
|---------------|-------------|------------|--------------|
| | 2021 | 2020 | 2019 |
| Cash at bank | 297 | 140 | 875 |
| Bank deposits | 121 | 443 | 206 |
| | <u>418</u> | <u>583</u> | <u>1,081</u> |

13. Trade accounts receivable

| | 31 December | | |
|--------------------------------------|-------------|------------|------------|
| | 2021 | 2020 | 2019 |
| Customers | 594 | 633 | 653 |
| Allowance for expected credit losses | (101) | (104) | (71) |
| | <u>493</u> | <u>529</u> | <u>582</u> |

14. Inventories

| | 31 December | | |
|----------------------------|--------------|------------|--------------|
| | 2021 | 2020 | 2019 |
| Raw materials and supplies | 499 | 325 | 472 |
| Finished goods | 487 | 288 | 323 |
| Work-in-progress | 426 | 275 | 342 |
| | <u>1,412</u> | <u>888</u> | <u>1,137</u> |

Of the above amounts US\$ 7 million (31 December 2020: US\$ 5 million; 31 December 2019: US\$ 2 million) were stated at net realisable value.

During the year ended 31 December 2021, the Group recognised a US\$ 16 million release and a US\$ 37 million allowance for obsolete and slow-moving inventories and reduced the carrying amount to net realisable value (2020: US\$ 21 million and US\$ 37 million, respectively; 2019: US\$ 19 million and US\$ 16 million, respectively).

15. Long-term financial investments

| | 31 December | | |
|----------------------------|-------------|-----------|-----------|
| | 2021 | 2020 | 2019 |
| Financial assets at FVTOCI | 36 | 26 | 19 |
| Loans | 8 | 7 | 7 |
| | <u>44</u> | <u>33</u> | <u>26</u> |

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16. Property, plant and equipment

| | Land and buildings | Plant and machinery | Other assets | Construction- in-progress | Total |
|--|-----------------------|------------------------|-----------------|------------------------------|---------|
| Cost: | | | | | |
| 31 December 2018 | 1,362 | 3,947 | 373 | 904 | 6,586 |
| Recognition of right-of-use assets on initial application of IFRS 16 | 26 | 21 | - | - | 47 |
| Reclassifications | 105 | 71 | (176) | - | - |
| Additions | 14 | 30 | - | 1,281 | 1,325 |
| Disposals | (12) | (97) | - | (49) | (158) |
| Business de-combinations | (166) | (226) | - | (2) | (394) |
| Transfers from other assets | 33 | 26 | - | - | 59 |
| Transfers | 85 | 608 | 205 | (898) | - |
| Translation to presentation currency | 170 | 509 | 34 | 119 | 832 |
| 31 December 2019 | 1,617 | 4,889 | 436 | 1,355 | 8,297 |
| Reclassifications | (55) | - | 55 | - | - |
| Additions | 6 | 10 | - | 1,279 | 1,295 |
| Disposals | (7) | (104) | - | (9) | (120) |
| Business combinations | 6 | 13 | - | - | 19 |
| Transfers to other assets | (9) | (7) | - | - | (16) |
| Transfers | 385 | 707 | 154 | (1,246) | - |
| Translation to presentation currency | (253) | (777) | (86) | (232) | (1,348) |
| 31 December 2020 | 1,690 | 4,731 | 559 | 1,147 | 8,127 |
| Additions | 11 | 8 | 1 | 1,116 | 1,136 |
| Disposals | (5) | (108) | (2) | (27) | (142) |
| Reclassified to assets held for sale | (254) | (458) | - | (80) | (792) |
| Transfers to other assets | (8) | (6) | - | - | (14) |
| Transfers | 182 | 720 | 99 | (1,001) | - |
| Translation to presentation currency | (11) | (38) | (2) | (8) | (59) |
| 31 December 2021 | 1,605 | 4,849 | 655 | 1,147 | 8,256 |
| Depreciation and impairment: | | | | | |
| 31 December 2018 | 536 | 2,362 | 141 | 78 | 3,117 |
| Reclassifications | 56 | 45 | (101) | - | - |
| Depreciation expense | 63 | 337 | 26 | - | 426 |
| Disposals | (7) | (87) | - | (46) | (140) |
| Business de-combinations | (47) | (101) | - | - | (148) |
| Reversal of impairment | - | - | - | (5) | (5) |
| Translation to presentation currency | 64 | 302 | 6 | 5 | 377 |
| 31 December 2019 | 665 | 2,858 | 72 | 32 | 3,627 |
| Depreciation expense | 56 | 333 | 26 | - | 415 |
| Disposals | (5) | (85) | - | (8) | (98) |
| Impairment | - | - | - | 11 | 11 |
| Translation to presentation currency | (105) | (456) | (13) | - | (574) |
| 31 December 2020 | 611 | 2,650 | 85 | 35 | 3,381 |
| Depreciation expense | 73 | 393 | 38 | - | 504 |
| Disposals | (3) | (95) | (1) | (13) | (112) |
| Impairment | 7 | 8 | - | 4 | 19 |
| Reclassified to assets held for sale | (134) | (326) | - | (5) | (465) |
| Translation to presentation currency | (3) | (21) | - | (3) | (27) |
| 31 December 2021 | 551 | 2,609 | 122 | 18 | 3,300 |
| Net book values: | | | | | |
| 31 December 2019 | 952 | 2,031 | 364 | 1,323 | 4,670 |
| 31 December 2020 | 1,079 | 2,081 | 474 | 1,112 | 4,746 |
| 31 December 2021 | 1,054 | 2,240 | 533 | 1,129 | 4,956 |

Other assets mainly include stripping asset, mine ceiling and tools.

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As at 31 December 2021, property, plant and equipment included right-of-use assets of US\$ 121 million related to leased assets (31 December 2020: US\$ 129 million; 31 December 2019: US\$ 162 million).

Of the above amounts of additions to construction-in-progress, US\$ 39 million (2020: US\$ 38 million, 2019: US\$ 18 million) is capitalised interest.

The Group applied a weighted average capitalisation rate of 6% to determine the amount of borrowing costs eligible for capitalisation for the year ended 31 December 2021 (2020: 5%; 2019: 6%).

17. Intangible assets

| | Goodwill | Mineral rights | Software | Evaluation and exploration | Other intangible assets | Total |
|--------------------------------------|----------|----------------|----------|----------------------------|-------------------------|-------|
| Cost: | | | | | | |
| 31 December 2018 | 28 | 46 | 221 | 259 | 39 | 593 |
| Reclassifications | - | 2 | - | (2) | - | - |
| Additions | - | 2 | 71 | 9 | 4 | 86 |
| Disposals | - | - | (10) | (1) | (1) | (12) |
| Business de-combinations | - | - | (2) | - | - | (2) |
| Translation to presentation currency | 2 | 4 | 31 | 6 | 6 | 49 |
| 31 December 2019 | 30 | 54 | 311 | 271 | 48 | 714 |
| Reclassifications | - | 5 | - | (6) | 1 | - |
| Additions | - | 1 | 53 | 11 | - | 65 |
| Disposals | - | - | (8) | (1) | - | (9) |
| Business combinations | 2 | - | - | - | 2 | 4 |
| Translation to presentation currency | (4) | (9) | (50) | (7) | (8) | (78) |
| 31 December 2020 | 28 | 51 | 306 | 268 | 43 | 696 |
| Reclassifications | - | 2 | - | (4) | 2 | - |
| Additions | - | 2 | 72 | 11 | 3 | 88 |
| Disposals | - | - | (6) | (7) | - | (13) |
| Reclassified to assets held for sale | - | (29) | (1) | (16) | (1) | (47) |
| Translation to presentation currency | - | 1 | (2) | (1) | (1) | (3) |
| 31 December 2021 | 28 | 27 | 369 | 251 | 46 | 721 |
| Amortisation and impairment: | | | | | | |
| 31 December 2018 | 20 | 30 | 88 | 222 | 21 | 381 |
| Amortisation expense | - | 1 | 34 | 2 | 1 | 38 |
| Disposals | - | - | (3) | (1) | (1) | (5) |
| Business de-combinations | - | - | (1) | - | - | (1) |
| Translation to presentation currency | 2 | 4 | 11 | 1 | 4 | 22 |
| 31 December 2019 | 22 | 35 | 129 | 224 | 25 | 435 |
| Amortisation expense | - | 1 | 40 | 2 | 2 | 45 |
| Disposals | - | - | (1) | - | - | (1) |
| Translation to presentation currency | (3) | (6) | (21) | (1) | (4) | (35) |
| 31 December 2020 | 19 | 30 | 147 | 225 | 23 | 444 |
| Amortisation expense | - | 2 | 45 | 4 | 2 | 53 |
| Disposals | - | - | (6) | (5) | - | (11) |
| Impairment | - | 1 | - | - | - | 1 |
| Reclassified to assets held for sale | - | (28) | - | (5) | (1) | (34) |
| Translation to presentation currency | - | 1 | (2) | 2 | - | 1 |
| 31 December 2021 | 19 | 6 | 184 | 221 | 24 | 454 |
| Net book values: | | | | | | |
| 31 December 2019 | 8 | 19 | 182 | 47 | 23 | 279 |
| 31 December 2020 | 9 | 21 | 159 | 43 | 20 | 252 |
| 31 December 2021 | 9 | 21 | 185 | 30 | 22 | 267 |

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18. Debt finance

| | Currency | Maturity | Interest rate | 31 December | | |
|------------------------|------------|-----------|---------------|--------------|--------------|--------------|
| | | | | 2021 | 2020 | 2019 |
| Eurobonds 2021 | US dollars | August | 3.85% | - | 505 | 505 |
| Eurobonds 2022 | US dollars | October | 5.9% | 635 | 635 | 633 |
| Eurobonds 2024 | US dollars | September | 3.15% | 803 | 802 | 799 |
| Rouble bonds 2024 | Roubles | March | 8.65% | 137 | 139 | 165 |
| Rouble bonds 2026 | Roubles | March | 8.65% | 206 | 206 | 247 |
| Convertible bonds 2021 | US dollars | April | 0.5% | - | 16 | 36 |
| Convertible bonds 2022 | US dollars | February | 0.0% | - | 240 | 231 |
| Bank financing | Roubles | | | 28 | 65 | 31 |
| Other financing | Roubles | | | 7 | 4 | 4 |
| | | | | 1,816 | 2,612 | 2,651 |

Total debt is contractually repayable after the reporting date as follows:

| | 31 December | | |
|----------------------------|--------------|--------------|--------------|
| | 2021 | 2020 | 2019 |
| Less than one year | 681 | 610 | 290 |
| Between one and five years | 1,135 | 1,799 | 2,119 |
| After more than five years | - | 203 | 242 |
| | 1,816 | 2,612 | 2,651 |

Reconciliation of movements of liabilities to cash flows arising from financing activities:

| | Debt financing | Lease liabilities, net | Dividends payable | Derivative financial liabilities, net | Repurchase of issued shares | Total |
|---|----------------|------------------------|-------------------|---------------------------------------|-----------------------------|--------------|
| Balance as at 31 December 2018 | 1,455 | 73 | 6 | 85 | - | 1,619 |
| Initial application of IFRS 16 | - | 47 | - | - | - | 47 |
| Net cash flow changes | 1,082 | (23) | (1,574) | (19) | - | (534) |
| Equity changes | (24) | - | 1,545 | (2) | - | 1,519 |
| Interest accrued and other finance costs | 117 | 3 | - | - | - | 120 |
| Changes in fair value and gain on disposal of financial instruments | - | - | - | 22 | - | 22 |
| Changes in lease liabilities, net | - | 30 | - | - | - | 30 |
| Foreign currency translation loss | 21 | 13 | 30 | - | - | 64 |
| Balance as at 31 December 2019 | 2,651 | 143 | 7 | 86 | - | 2,887 |
| Net cash flow changes | (106) | (21) | (1,228) | (13) | - | (1,368) |
| Equity changes | (3) | - | 1,219 | - | - | 1,216 |
| Interest accrued and other finance costs | 136 | 6 | - | - | - | 142 |
| Changes in fair value and loss on disposal of financial instruments | - | - | - | 141 | - | 141 |
| Changes in lease liabilities, net | - | 13 | - | - | - | 13 |
| Business combinations | 3 | - | - | - | - | 3 |
| Foreign currency translation (gain)/loss | (69) | (23) | 10 | - | - | (82) |
| Balance as at 31 December 2020 | 2,612 | 118 | 8 | 214 | - | 2,952 |
| Net cash flow changes | (770) | (16) | (2,912) | (75) | (22) | (3,795) |
| Other equity related changes | (156) | - | 2,871 | (152) | 22 | 2,585 |
| Interest accrued and other finance costs | 131 | 7 | - | - | - | 138 |
| Changes in fair value and loss on disposal of financial instruments | - | - | - | 69 | - | 69 |
| Changes in lease liabilities, net | - | 9 | - | - | - | 9 |
| Reclassified to liabilities related to assets held for sale | - | (2) | - | - | - | (2) |
| Foreign currency translation (gain)/loss | (1) | (1) | 44 | 3 | - | 45 |
| Balance as at 31 December 2021 | 1,816 | 115 | 11 | 59 | - | 2,001 |

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In April 2016, the Group issued US\$ 200 million senior unsecured guaranteed convertible bonds maturing in 2021. The conversion rights could be exercised at any time on or after 9 June 2016. The initial conversion price was set at US\$ 13.80 per GDR. The Group decided at its discretion whether to convert the bonds into GDRs or pay the cash amount as defined in the terms of the issue. This settlement option causes the conversion feature of the bond to be classified separately and measured at fair value through profit and loss, while the host liability is accounted for at amortised cost using market interest rate of 5.1% per annum at the date of the issue. The bonds bear an interest rate of 0.5% per annum, which is payable semi-annually in April and October each year, beginning in October 2016. Holders of the bonds had an option to require an early redemption of their bonds on 29 April 2019 at the principal amount plus accrued interest. The Group also has an option for early redemption, exercisable starting from 20 May 2019 provided the value of the GDRs deliverable on conversion of the bonds exceeds 130 per cent of the principal amount of the bonds for a specified period of time. The proceeds from the bonds' issuance were mainly used for general corporate purposes. During 2018-2021 conversion rights were fully exercised. As a result, as at 31 December 2021 US\$ 200 million of bonds at nominal value were redeemed (31 December 2020: US\$ 183 million; 31 December 2019: US\$ 161 million).

As at 31 December 2021, the value of the conversion option of the convertible bonds maturing in 2021 was nil (31 December 2020: US\$ 24 million was included in other current liabilities; 31 December 2019: US\$ 34 million was included in other non-current liabilities).

In February 2017, the Group issued US\$ 250 million senior unsecured guaranteed convertible zero-coupon bonds maturing in 2022. The conversion rights could be exercised at any time on or after 29 March 2017. The initial conversion price was set at US\$ 20.33 per GDR. The Group decided at its discretion whether to convert the bonds into GDRs or pay the cash amount as defined in the terms of the issue. This settlement option causes the conversion feature of the bond to be classified separately and measured at fair value through profit and loss, whilst the host liability is accounted for at amortised cost using market interest rate at 3.9% per annum at the date of the issue. Holders of the bonds have an option to require an early redemption of their bonds on 16 February 2020 at the principal amount. The Group also has an option for early redemption, exercisable starting from 9 March 2020 provided the value of the GDRs deliverable on conversion of the bonds exceeds 130 per cent of the principal amount of the bonds for a specified period of time. The proceeds from the bonds' issuance were mainly used for general corporate purposes. In 2021 outstanding balance of US\$ 250 million senior unsecured guaranteed convertible zero-coupon bonds maturing in 2022 was settled ahead of schedule, in cash for US\$ 159 million and by conversion into the Group's shares amounting to US\$ 308 million.

As at 31 December 2021, the value of the conversion option of the convertible bonds maturing in 2022 was nil (31 December 2020: US\$ 123 million and was included in other non-current liabilities; 31 December 2019: US\$ 59 million was included in other current liabilities).

In April 2019, the Group issued two rouble denominated bonds amounting to US\$ 230 million and US\$ 153 million with put-options in 2026 and 2024, respectively, both due in 2029. The bonds bear an interest rate of 8.65% per annum, which is payable every 182 days, beginning in October 2019. The proceeds from the bonds' issuance were used mainly for general corporate purposes.

In September 2019, the Group issued US\$ 800 million bonds denominated in US dollars maturing in 2024. These bonds bear an interest rate of 3.15% per annum, which is payable semi-annually in September and March each year, beginning in March 2020. The proceeds from the bonds' issuance were mainly used for general corporate purposes.

In August 2021, the outstanding balance of US\$ 500 million Eurobonds 2021 was fully repaid in accordance with the bonds maturity schedule.

At the reporting date the Group had US\$ 1,129 million (31 December 2020: US\$ 1,096 million; 31 December 2019: US\$ 1,250 million) of committed unused long-term credit lines and overdraft facilities.

19. Other current liabilities

| | 31 December | | |
|--|-------------|------------|------------|
| | 2021 | 2020 | 2019 |
| Amounts payable to employees | 149 | 73 | 136 |
| Factoring arrangements | 75 | 26 | - |
| Provisions | 30 | 16 | 16 |
| Lease liabilities | 12 | 14 | 15 |
| Retirement benefit liabilities (Note 20) | 5 | 5 | 6 |
| Derivative financial liabilities (Note 18) | - | 24 | 59 |
| Other liabilities | 37 | 42 | 38 |
| | <u>308</u> | <u>200</u> | <u>270</u> |

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20. Retirement benefit liabilities

The Group provides for its employees the following retirement benefits, which are actuarially calculated as defined benefit obligations: lump sums payable to employees on retirement, monthly pensions, jubilee benefits, invalidity and death lump sums, burial expenses compensation, healthcare benefits, life insurance and other benefits.

The current portion of retirement benefit liabilities is included in caption 'Other current liabilities'. The total amount of the retirement benefit liabilities is presented in the table below:

| | 31 December | | |
|---------------------|-------------|-----------|-----------|
| | 2021 | 2020 | 2019 |
| Current portion | 5 | 5 | 6 |
| Non-current portion | 46 | 61 | 74 |
| | <u>51</u> | <u>66</u> | <u>80</u> |

The following assumptions were used to calculate the retirement benefit liabilities:

| | 31 December | | |
|-----------------------------------|-------------|------|------|
| | 2021 | 2020 | 2019 |
| Discount rates: | | | |
| Russia | 8.4% | 6.3% | 6.5% |
| Future rates of benefit increase: | | | |
| Russia | 3.8% | 3.6% | 4.0% |

The Group's weighted average remaining life of the pensioners and employees, receiving the retirement benefits equalled to 16 years as at 31 December 2021 (31 December 2020: 16 years; 31 December 2019: 17 years).

The movements in the defined benefit obligation were as follows:

| | Year ended 31 December | | |
|---|------------------------|-----------|-----------|
| | 2021 | 2020 | 2019 |
| Opening balance | 66 | 80 | 62 |
| Benefits paid | (7) | (6) | (8) |
| Interest cost | 4 | 4 | 5 |
| Service cost (Note 5) | 1 | 1 | 1 |
| Actuarial (gains)/losses* | (8) | - | 12 |
| Reclassified to liabilities related to assets held for sale | (5) | - | - |
| Translation to presentation currency | - | (13) | 8 |
| Closing balance | <u>51</u> | <u>66</u> | <u>80</u> |

*Actuarial (gains)/losses arise primarily from changes in financial assumptions.

The defined benefit obligations were wholly unfunded at the years ended 31 December 2021, 2020 and 2019.

21. Other non-current liabilities

| | 31 December | | |
|----------------------------------|-------------|------------|------------|
| | 2021 | 2020 | 2019 |
| Lease liabilities | 107 | 110 | 137 |
| Derivative financial liabilities | 59 | 191 | 34 |
| Amounts payable to employees | 16 | 9 | 7 |
| Decommissioning liabilities | 9 | 121 | 155 |
| Deferred income | - | - | 1 |
| Other liabilities | 12 | 16 | 24 |
| | <u>203</u> | <u>447</u> | <u>358</u> |

Decommissioning liabilities

The Group has environmental liabilities related to restoration of soil and other related works, which are due upon the

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closures of its mines and production facilities. These costs are expected to be incurred between 2023 – 2069. The present value of expected cash outflows was estimated using existing technology, and discounted using a real discount rate. These rates are as follows:

| Severstal Resources: Russia | Discount rates, % | | |
|--------------------------------|-------------------|-----------|-----------|
| | 2021 | 2020 | 2019 |
| | 3.0 - 5.1 | 1.0 - 3.8 | 1.8 - 3.2 |

The movements in the decommissioning liabilities were as follows:

| | Year ended 31 December | | |
|---|------------------------|------|------|
| | 2021 | 2020 | 2019 |
| Opening balance | 121 | 155 | 62 |
| Change in assumptions | (16) | (17) | 75 |
| Interest cost | 10 | 9 | 7 |
| Reclassified to liabilities related to assets held for sale | (104) | - | - |
| Translation to presentation currency | (2) | (26) | 11 |
| Closing balance | 9 | 121 | 155 |

The change in assumptions mainly related to changes in the discount rate of JSC Vorkutaugol and JSC Olcon in 2021, 2020, 2019 and re-scheduling of the decommissioning of JSC Vorkutaugol in 2020 and 2019 and JSC Olcon in 2019.

22. Shareholders' equity

Share Capital

The Parent Company's share capital consists of ordinary shares with a nominal value of RUB 0.01 each. The authorised share capital of Severstal as at 31 December 2021, 2020 and 2019 comprised 837,718,660 issued and fully paid shares and amounted to US\$ 2,753 million.

The nominal amount of initial share capital was converted into US dollars using exchange rates during the Soviet period, when the Government contributed the original capital funds to the enterprise. These capital funds were converted into ordinary shares on 24 September 1993 and sold by the Government at privatisation auctions.

All shares carry equal voting and distribution rights.

Reconciliation between weighted average number of shares in issue and weighted average number of shares outstanding during the period (millions of shares):

| | Year ended 31 December | | |
|---|------------------------|------|------|
| | 2021 | 2020 | 2019 |
| Weighted average number of shares in issue | 838 | 838 | 838 |
| Weighted average number of treasury shares | (4) | (13) | (13) |
| Weighted average number of shares outstanding during the period | 834 | 825 | 825 |

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Earnings per share

In 2017 the Group issued US\$ 250 million convertible bonds and in 2016 issued US\$ 200 million convertible bonds (Note 18), which had an effect on earnings per share as demonstrated below:

| | Year ended 31 December | | |
|---|------------------------|-------|-------|
| | 2021 | 2020 | 2019 |
| Profit for the period attributable to shareholders of PAO Severstal | 4,074 | 1,016 | 1,766 |
| Adjustments related to convertible bonds, net of tax | 106 | 142 | (3) |
| Adjusted profit for the period attributable to shareholders of PAO Severstal | 4,180 | 1,158 | 1,763 |
| Basic weighted average number of shares outstanding during the period (millions of shares) | 834 | 825 | 825 |
| Effect on conversion of convertible bonds (millions of shares) | 6 | 25 | 24 |
| Adjusted/diluted weighted average number of shares outstanding during the period (millions of shares) | 840 | 850 | 849 |
| Basic earnings per share (US dollars) | 4.88 | 1.23 | 2.14 |
| Adjusted/diluted earnings per share (US dollars) | 4.98 | 1.36 | 2.08 |

Dividends

The maximum dividend payable is restricted to the total accumulated retained earnings of the Parent Company determined according to Russian law.

On 26 April 2019, the Meeting of Shareholders approved an annual dividend of RUB 32.08 (US\$ 0.50 at 26 April 2019 exchange rate) per share and per GDR for the year ended 31 December 2018.

On 7 June 2019, the Extraordinary Meeting of Shareholders approved an interim dividend of RUB 35.43 (US\$ 0.54 at 7 June 2019 exchange rate) per share and per GDR for the first quarter of the year ended 31 December 2019.

On 6 September 2019, the Extraordinary Meeting of Shareholders approved an interim dividend of RUB 26.72 (US\$ 0.40 at 6 September 2019 exchange rate) per share and per GDR for the first six months of the year ended 31 December 2019.

On 22 November 2019, the Extraordinary Meeting of Shareholders approved an interim dividend of RUB 27.47 (US\$ 0.43 at 22 November 2019 exchange rate) per share and per GDR for the first nine months of the year ended 31 December 2019.

On 5 June 2020, the Meeting of Shareholders approved an annual dividend of RUB 26.26 (US\$ 0.38 at 5 June 2020 exchange rate) per share and per GDR for the year ended 31 December 2019 and an interim dividend of RUB 27.35 (US\$ 0.40 at 5 June 2020 exchange rate) per share and per GDR for the first quarter of the year ended 31 December 2020.

On 28 August 2020, the Extraordinary Meeting of Shareholders approved an interim dividend of RUB 15.44 (US\$ 0.21 at 28 August 2020 exchange rate) per share and per GDR for the first six months of the year ended 31 December 2020.

On 27 November 2020, the Extraordinary Meeting of Shareholders approved an interim dividend of RUB 37.34 (US\$ 0.49 at 27 November 2020 exchange rate) per share and per GDR for the first nine months of the year ended 31 December 2020.

On 21 May 2021, the Meeting of Shareholders approved an annual dividend of RUB 36.27 (US\$ 0.49 at 21 May 2021 exchange rate) per share and per GDR for the year ended 31 December 2020 and an interim dividend of RUB 46.77 (US\$ 0.64 at 21 May 2021 exchange rate) per share and per GDR for the first quarter of the year ended 31 December 2021.

On 20 August 2021, the Extraordinary Meeting of Shareholders approved an interim dividend of RUB 84.45 (US\$ 1.14 at 20 August 2021 exchange rate) per share and per GDR for the first six months of the year ended 31 December 2021.

On 3 December 2021, the Extraordinary Meeting of Shareholders approved an interim dividend of RUB 85.93 (US\$ 1.16 at 3 December 2021 exchange rate) per share and per GDR for the first nine months of the year ended 31 December 2021.

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23. Disposal group held for sale

In December 2021 the Group entered into an agreement to sell its subsidiary JSC Vorkutaugol to a third party. Management has considered the nature of the transaction and concluded that the disposal group should be classified as held for sale and does not represent a separate major line of business and should not be classified as a discontinued operation. In accordance with the agreement the disposal is contingent upon a number of conditions including the conclusion of a coal supply contract between the Group and JSC Vorkutaugol. The conclusion of the supply agreement and disposal of JSC Vorkutaugol are expected to take place during 2022.

Impairment loss of US\$ 20 million for write-downs of the disposal group to the lower of its carrying amount and its fair value less cost to sell have been included in the line '(Impairment)/reversal of impairment of non-current assets'. The impairment loss have been applied to reduce the carrying amount of property, plant and equipment and intangible assets within the disposal group by US\$ 19 million and US\$ 1 million, respectively.

At 31 December 2021, the disposal group was stated at fair value less cost to sell determined based on price offer available as at 31 December 2021 and comprised the following assets and liabilities:

| | <u>31 December 2021</u> |
|---|-------------------------|
| Current assets: | |
| Trade accounts receivable | 4 |
| Inventories | 13 |
| VAT recoverable | 1 |
| Other current assets | 3 |
| Total current assets | <u>21</u> |
| Non-current assets: | |
| Property, plant and equipment | 327 |
| Intangible assets | 13 |
| Total non-current assets | <u>340</u> |
| Assets held for sale | <u>361</u> |
| Current liabilities: | |
| Trade accounts payable | 22 |
| Other taxes and social security payable | 47 |
| Other current liabilities | 18 |
| Total current liabilities | <u>87</u> |
| Non-current liabilities: | |
| Deferred tax liabilities | 4 |
| Other non-current liabilities | 112 |
| Total non-current liabilities | <u>116</u> |
| Liabilities held for sale | <u>203</u> |

The cumulative loss recognised in other comprehensive income and accumulated in equity that will not be reclassified to profit or loss relating to the disposal group held for sale amounted to US\$ 459 million as at 31 December 2021.

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24. Subsidiaries, associates and joint ventures

The following is a list of the Group's significant subsidiaries, associates and joint ventures and the effective ownership holdings therein:

| Company | 31 December | | | Location | Activity |
|---|-------------|--------|--------|--------------------------|--|
| | 2021 | 2020 | 2019 | | |
| Severstal Russian Steel segment: | | | | | |
| <i>Subsidiaries:</i> | | | | | |
| LLC Severstal Digital Solutions | 100.0% | 100.0% | 100.0% | Russia | Steel sales |
| JSC Domnaremont | 100.0% | 100.0% | 100.0% | Russia | Repairs & Construction |
| Severstal-Project LLC | 100.0% | 100.0% | 100.0% | Russia | Repairs & Construction |
| Aircompany Severstal Ltd | 100.0% | 100.0% | 100.0% | Russia | Air transport |
| Severstal Export GmbH | 100.0% | 100.0% | 100.0% | Switzerland ² | Steel sales |
| SIA Severstal Distribution | 100.0% | 100.0% | 100.0% | Latvia ² | Steel sales |
| AO Severstal Distribution | 100.0% | 100.0% | 100.0% | Russia | Metal sales |
| AO Izhora Pipe Mill | 100.0% | 100.0% | 100.0% | Russia | Wide pipes |
| JSC Severstal-Metiz | 100.0% | 100.0% | 100.0% | Russia | Steel machining |
| <i>Associates:</i> | | | | | |
| JSC Air Liquide Severstal | 25.0% | 25.0% | 25.0% | Russia | Production of liquid oxygen |
| LLC PO NVTZ | 20.0% | n/a | n/a | Russia | Steel pipes |
| <i>Joint ventures:</i> | | | | | |
| Rutgers Severtar LLC | 34.7% | 34.7% | 34.7% | Russia | Production of vacuum pitch |
| Severstal-Gonvarri-Kaluga LLC | 50.0% | 50.0% | 50.0% | Russia | Iron & steel mill |
| Gestamp-Severstal-Kaluga LLC | 25.0% | 25.0% | 25.0% | Russia | Production of car body components |
| LLC TenarisSeverstal | 51.0% | 51.0% | 51.0% | Russia | Production of pipes for the oil industry |
| WindarSeverstal LLC | 49.0% | 24.5% | 24.5% | Russia | Engine and turbine production |
| Severstal Resources segment: | | | | | |
| <i>Subsidiaries:</i> | | | | | |
| JSC Karelsky Okatysh | 100.0% | 100.0% | 100.0% | Russia | Iron ore pellets |
| JSC Olcon | 100.0% | 100.0% | 100.0% | Russia | Iron ore concentrate |
| JSC Vorkutaogol | 100.0% | 100.0% | 100.0% | Russia | Coking coal concentrate |
| Mining Holding Company LLC | 100.0% | 100.0% | 100.0% | Russia | Holding company |
| Yakovlevsky GOK LTD ¹ | 100.0% | 100.0% | 100.0% | Russia | Iron ore |

¹ – The entity was renamed from OOO Korpanga.

² – Severstal Russian Steel segment contains foreign trading companies, which sell products primarily produced in Russia.

Acquisition of subsidiary

In March 2020, the Group acquired a 100% stake in the Sintez group of companies from a third party for a total consideration of 1.4 billion Russian roubles (US\$ 20 million at the transaction date exchange rate). Sintez is located in Dzerzhinsk and produces a wide range of unique carbonyl iron powders. In the third quarter of 2020, the Group completed its estimation of the fair values of the acquired assets, the revaluation mainly related to property plant and equipment.

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A summary of assets acquired and liabilities assumed at the date of acquisition is presented below:

| | <u>Year ended</u> <u>31 December 2020</u> |
|---|--|
| Cash and cash equivalents | 1 |
| Inventories | 2 |
| Property, plant and equipment | 19 |
| Other | 3 |
| Total assets | <u>25</u> |
| Debt finance | (3) |
| Deferred tax liabilities | (3) |
| Other | (1) |
| Total liabilities | <u>(7)</u> |
| Net identifiable assets acquired | 18 |
| Consideration in cash | (20) |
| Goodwill on acquisition of subsidiary | (2) |
| Net change in cash and cash equivalents | <u>(19)</u> |

Investments in associate and joint venture

Investment in 2021

In September 2021, the Group acquired a 24.5% stake in WRS Towers LLC (from November 2021 WindarSeverstal LLC) for a total consideration of US\$ 1 million, resulting in a 49% share in the joint venture.

Investment in 2020

In July 2020, the Group acquired a 24% stake in Linde Severstal LLC for a total consideration of US\$ 2 million, resulting in a 50% share in the associate.

Investments in 2019

In March 2019, the Group acquired a 51% stake in TenarisSeverstal PTE. Ltd for a nominal total consideration close to nil. TenarisSeverstal PTE. Ltd is the sole participant of LLC TenarisSeverstal that will produce pipes for the oil industry in the Surgut area, West Siberia, Russian Federation. In 2019, the Group made additional contributions to the capital amounting to US\$ 20 million.

In July 2019, the Group acquired a 26% stake in Linde Severstal LLC for a total consideration of US\$ 1 million. Linde Severstal LLC produces coil-wound heat exchangers for use at medium-scale and large-scale liquefied natural gas plants.

Disposal of subsidiary

AO Severstal LPM Balakovo

In May 2019 Severstal entered into a definitive agreement to sell its subsidiary AO Severstal LPM Balakovo.

In July 2019, the Group sold its 100% stake in AO Severstal LPM Balakovo to a third party for a total consideration of US\$ 215 million, of which US\$ 205 million related to intercompany loan redemption. The fair value measurement for the disposal subsidiary has been categorised as Level 3 of the fair value hierarchy.

The loss on disposal of US\$ 21 million was recognised in these consolidated financial statements as part of net other non-operating expenses.

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A summary of assets and liabilities disposed during 2019 is presented below:

| | Year ended 31 December 2019 |
|---|--|
| Property, plant and equipment | (246) |
| Inventories | (21) |
| Other | (8) |
| Total assets | <u>(275)</u> |
| Short-term debt finance | 205 |
| Trade accounts payable | 22 |
| Deferred tax liabilities | 16 |
| Other taxes and social security payable | 3 |
| Other | 1 |
| Total liabilities | <u>247</u> |
| Net identifiable assets | (28) |
| Consideration in cash | 215 |
| including intercompany loan redemption | (205) |
| Selling costs paid in cash | (3) |
| Net loss on disposal (Note 8) | <u>(21)</u> |
| Net change in cash and cash equivalents | <u>215</u> |

25. Segmental analysis

The following is an analysis of the Group's revenue and profit from operations by segment:

| | Severstal Resources | Severstal Russian Steel | Inter - segment transactions | Conso- lidated |
|---------------------------|--------------------------------|--|---|---------------------------|
| Twelve months 2021 | | | | |
| Revenue | 3,526 | 11,206 | (3,094) | 11,638 |
| Profit from operations | 2,296 | 3,300 | (205) | 5,391 |
| Intersegment revenue | 2,947 | 147 | (3,094) | - |
| Twelve months 2020 | | | | |
| Revenue | 1,825 | 6,845 | (1,800) | 6,870 |
| Profit from operations | 785 | 1,209 | (64) | 1,930 |
| Intersegment revenue | 1,710 | 90 | (1,800) | - |
| Twelve months 2019 | | | | |
| Revenue | 2,169 | 8,025 | (2,037) | 8,157 |
| Profit from operations | 1,080 | 1,218 | 29 | 2,327 |
| Intersegment revenue | 1,954 | 83 | (2,037) | - |

26. Alternative performance measures

In order to assess the Group's performance the Group's management constantly monitors the following set of alternative performance measures presented in the table below:

| | Year ended 31 December | | |
|--|-------------------------------|-------------|-------------|
| | 2021 | 2020 | 2019 |
| EBITDA | 5,978 | 2,422 | 2,805 |
| EBITDA margin ¹ , % | 51.4 | 35.3 | 34.4 |
| Free Cash Flow | 3,539 | 838 | 1,099 |
| Low Debt (NetDebt ² /EBITDA), x | 0.2 | 0.8 | 0.6 |

¹ EBITDA margin is equal to EBITDA divided by Revenue;

² Net Debt is equal to the total debt finance less cash and cash equivalents.

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The following is a reconciliation of profit from operations to EBITDA, in total and analysed by segment:

Twelve months ended 31 December 2021:

| | Severstal Resources | Severstal Russian Steel | Inter - segment transactions | Conso- lidated |
|---|------------------------|-------------------------------|------------------------------------|-------------------|
| Profit from operations | 2,296 | 3,300 | (205) | 5,391 |
| <i>Adjustments to reconcile profit from operations to EBITDA:</i> | | | | |
| Depreciation and amortisation of productive assets | 202 | 350 | - | 552 |
| Loss on disposal of property, plant and equipment and intangible assets | 9 | 13 | - | 22 |
| Share of associates' and joint ventures' depreciation and amortisation, non-operating (income)/expenses | - | 13 | - | 13 |
| EBITDA | <u>2,507</u> | <u>3,676</u> | <u>(205)</u> | <u>5,978</u> |

Twelve months ended 31 December 2020:

| | Severstal Resources | Severstal Russian Steel | Inter - segment transactions | Conso- lidated |
|---|------------------------|-------------------------------|------------------------------------|-------------------|
| Profit from operations | 785 | 1,209 | (64) | 1,930 |
| <i>Adjustments to reconcile profit from operations to EBITDA:</i> | | | | |
| Depreciation and amortisation of productive assets | 170 | 290 | - | 460 |
| Loss on disposal of property, plant and equipment and intangible assets | 3 | 18 | - | 21 |
| Share of associates' and joint ventures' depreciation and amortisation, non-operating (income)/expenses | - | 11 | - | 11 |
| EBITDA | <u>958</u> | <u>1,528</u> | <u>(64)</u> | <u>2,422</u> |

Twelve months ended 31 December 2019:

| | Severstal Resources | Severstal Russian Steel | Inter - segment transactions | Conso- lidated |
|---|------------------------|-------------------------------|------------------------------------|-------------------|
| Profit from operations | 1,080 | 1,218 | 29 | 2,327 |
| <i>Adjustments to reconcile profit from operations to EBITDA:</i> | | | | |
| Depreciation and amortisation of productive assets | 165 | 299 | - | 464 |
| Loss on disposal of property, plant and equipment and intangible assets | 3 | 9 | - | 12 |
| Share of associates' and joint ventures' depreciation and amortisation, non-operating (income)/expenses | - | 2 | - | 2 |
| EBITDA | <u>1,248</u> | <u>1,528</u> | <u>29</u> | <u>2,805</u> |

The following is a reconciliation of net cash from operating activities to Free Cash Flow, in total and analysed by segment:

Twelve months ended 31 December 2021:

| | Severstal Resources | Severstal Russian Steel | Inter - segment transactions | Conso- lidated |
|---|------------------------|-------------------------------|------------------------------------|-------------------|
| Net cash from operating activities | 2,043 | 2,566 | 67 | 4,676 |
| Additions to property, plant and equipment | (413) | (656) | 1 | (1,068) |
| Additions to intangible assets | (10) | (79) | - | (89) |
| Proceeds from disposal of property, plant and equipment and intangible assets | 1 | 5 | - | 6 |
| Interest received | 52 | 21 | (68) | 5 |
| Dividends received | 1 | 8 | - | 9 |
| Free Cash Flow | <u>1,674</u> | <u>1,865</u> | <u>-</u> | <u>3,539</u> |

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Twelve months ended 31 December 2020:

| | Severstal Resources | Severstal Russian Steel | Inter - segment transactions | Conso- lidated |
|---|------------------------|-------------------------------|------------------------------------|-------------------|
| Net cash from operating activities | 786 | 1,311 | 47 | 2,144 |
| Additions to property, plant and equipment | (380) | (875) | (1) | (1,256) |
| Additions to intangible assets | (11) | (60) | - | (71) |
| Proceeds from disposal of property, plant and equipment and intangible assets | - | 4 | 1 | 5 |
| Interest received | 38 | 20 | (48) | 10 |
| Dividends received | - | 6 | - | 6 |
| Free Cash Flow | <u>433</u> | <u>406</u> | <u>(1)</u> | <u>838</u> |

Twelve months ended 31 December 2019:

| | Severstal Resources | Severstal Russian Steel | Inter - segment transactions | Conso- lidated |
|---|------------------------|-------------------------------|------------------------------------|-------------------|
| Net cash from operating activities | 1,202 | 1,040 | 50 | 2,292 |
| Additions to property, plant and equipment | (394) | (781) | 18 | (1,157) |
| Additions to intangible assets | (13) | (48) | - | (61) |
| Proceeds from disposal of property, plant and equipment and intangible assets | - | 33 | (18) | 15 |
| Interest received | 55 | 15 | (66) | 4 |
| Dividends received | - | 6 | - | 6 |
| Free Cash Flow | <u>850</u> | <u>265</u> | <u>(16)</u> | <u>1,099</u> |

27. Financial instruments

The Group's risk management policies are established to identify and analyse the risks faced by the Group, to set appropriate risk limits and controls, and to monitor risks and adherence to limits. Risk management policies and systems are reviewed regularly to reflect changes in market conditions and the Group's activities.

The Group's Board of Directors oversees how management monitors compliance with the Group's risk management policies and procedures. The Group's Audit Committee reviews the adequacy of the risk management framework in relation to the risks faced by the Group on a quarterly basis.

Exposure to credit, liquidity, interest rate and currency risk arises in the normal course of the Group's business. The Severstal Resources segment of the Group has not used derivative financial instruments to reduce exposure to fluctuations in foreign exchange rates and interest rates. If required, the Severstal Russian Steel segment uses derivatives to hedge their interest rates and foreign exchange rate exposures.

Management believes that the fair value of its financial assets and liabilities approximates their carrying amounts except for the following borrowings:

| | 31 December | | | | | | | | |
|------------------------|--------------|--------------|------------|--------------|--------------|------------|--------------|--------------|------------|
| | 2021 | | | 2020 | | | 2019 | | |
| | Fair Value | Book value | Difference | Fair Value | Book value | Difference | Fair Value | Book value | Difference |
| Eurobonds 2021 | - | - | - | 515 | 505 | 10 | 517 | 505 | 12 |
| Eurobonds 2022 | 658 | 635 | 23 | 686 | 635 | 51 | 687 | 633 | 54 |
| Eurobonds 2024 | 821 | 803 | 18 | 840 | 802 | 38 | 804 | 799 | 5 |
| Rouble bonds 2024 | 138 | 137 | 1 | 152 | 139 | 13 | 177 | 165 | 12 |
| Rouble bonds 2026 | 206 | 206 | - | 206 | 206 | - | 247 | 247 | - |
| Convertible bonds 2021 | - | - | - | 40 | 40 | - | 71 | 70 | 1 |
| Convertible bonds 2022 | - | - | - | 370 | 363 | 7 | 296 | 290 | 6 |
| | <u>1,823</u> | <u>1,781</u> | <u>42</u> | <u>2,809</u> | <u>2,690</u> | <u>119</u> | <u>2,799</u> | <u>2,709</u> | <u>90</u> |

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The above amounts include accrued interest. The fair value of the Group's Eurobonds was determined based on London Stock Exchange quotations (level 1 of the fair value hierarchy); the fair value of the Group's rouble bonds was based on MOEX.

Credit risk

The maximum exposure to credit risk is represented by the carrying amount of each financial asset in the consolidated statement of financial position and guarantees.

Part of the Group's sales are made on terms of letters of credit. In addition, the Group requires prepayments from certain customers. The Group also holds bank and other guarantees, credit insurance policies provided as collateral for certain financial assets. The amount of collateral held does not fully cover the Group's exposure to credit risk.

The Group allocates each exposure to credit risk based on data that is determined to be predictive of the risk of loss (including but not limited to external ratings, audited financial statements and publicly available information about customers) and applying experienced credit judgement.

Expected credit losses rate is calculated for accounts receivable based on delinquency status and actual credit losses experience over the past three years.

The Group has developed policies and procedures for the management of credit exposure, including the establishment of a credit committee that actively monitors credit risk.

Additionally, in order to minimise credit risk of the counterparty banks, the analysis is carried out in respect of banks' financial stability, and a quarterly review of the risk limits for banks with subsequent review of the Group's operations within those established limits.

The maximum exposure to credit risk for financial instruments, including accounts receivable from related parties, was:

| | 31 December | | |
|----------------------------|--------------|--------------|--------------|
| | 2021 | 2020 | 2019 |
| Loans and receivables | 640 | 588 | 681 |
| Cash and cash equivalents | 418 | 583 | 1,081 |
| Financial assets at FVTOCI | 36 | 26 | 19 |
| | <u>1,094</u> | <u>1,197</u> | <u>1,781</u> |

The maximum exposure to credit risk for trade receivables, including trade receivables from related parties by geographic region, was:

| | 31 December | | |
|---------------------------|-------------|------------|------------|
| | 2021 | 2020 | 2019 |
| Russian Federation | 299 | 355 | 432 |
| Europe | 161 | 154 | 88 |
| The Middle East | 36 | 11 | 9 |
| CIS | 26 | 11 | 17 |
| North America | 19 | 3 | 9 |
| Central and South America | 12 | - | - |
| Africa | 1 | 11 | 37 |
| China and Central Asia | - | - | 8 |
| | <u>554</u> | <u>545</u> | <u>600</u> |

Concentration of credit risk

The Group held cash and cash equivalents of US\$ 418 million as at 31 December 2021 (31 December 2020: US\$ 583 million; 31 December 2019: US\$ 1,081 million). The cash and cash equivalents are mostly held with banks, which are rated Baa3, based on Moody's ratings.

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Allowance for expected credit losses

The ageing of trade receivables from customers, including related parties, was:

| | 31 December | | | | | |
|----------------------------|-------------|--------------|------------|--------------|------------|-------------|
| | 2021 | | 2020 | | 2019 | |
| | Gross | Allowance | Gross | Allowance | Gross | Allowance |
| Not past due | 464 | - | 510 | - | 492 | - |
| Past due less than 30 days | 67 | - | 23 | - | 84 | - |
| Past due 31-90 days | 7 | (1) | 8 | (1) | 21 | (1) |
| Past due 91-180 days | 10 | (2) | 13 | (8) | 3 | (1) |
| Past due 181-365 days | 9 | (3) | 58 | (58) | 2 | (1) |
| More than one year | 98 | (95) | 37 | (37) | 69 | (68) |
| | <u>655</u> | <u>(101)</u> | <u>649</u> | <u>(104)</u> | <u>671</u> | <u>(71)</u> |

The movement in the allowance in respect of trade receivables, including those from related parties, during the years was as follows:

| | Year ended 31 December | | |
|--------------------------------------|------------------------|--------------|-------------|
| | 2021 | 2020 | 2019 |
| Opening balance | (104) | (71) | (70) |
| Allowance recognised | (6) | (81) | (3) |
| Allowance reversed | 8 | 2 | 6 |
| Allowance written off | 1 | 39 | - |
| Translation to presentation currency | - | 7 | (4) |
| Closing balance | <u>(101)</u> | <u>(104)</u> | <u>(71)</u> |

The allowance account for expected credit losses in respect of trade receivables, including those from related parties, is used to record losses, unless the Group is satisfied that no recovery of the amount owing is possible; at that point the amount is considered irrecoverable and is written off against the financial asset directly.

The allowance for expected credit losses contains primarily individually impaired trade receivables from debtors placed under liquidation or companies which are in breach of contract terms.

The Group's allowance for expected credit losses is recognised in the consolidated income statement as part of "General and administrative expenses" and "Distribution expenses".

Liquidity risk

Liquidity risk arises when the Group encounters difficulties to meet commitments associated with liabilities and other settlements.

The Group manages liquidity risk with the objective of ensuring that funds will be available at all times to honour all cash obligations as they become due, by continuously monitoring forecast and actual cash flows and matching the maturity profiles of financial assets and liabilities.

The Group also maintains committed credit lines and overdraft facilities that can be drawn down to meet both short-term and long-term financing needs. This enables the Group to maintain an appropriate level of liquidity and financial capacity and to minimise borrowing costs and achieve an optimal debt profile.

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The following are the contractual maturities of financial liabilities, including estimated interest payments and excluding the impact of netting agreements (contractual cash flows in foreign currency were converted using the spot rate at the reporting date):

31 December 2021

| | Carrying amount | Contractual cash flows | Less than 1 year | 1-2 years | 2-5 years | More than 5 years |
|--|-----------------|------------------------|------------------|-------------|----------------|-------------------|
| Non-derivative financial liabilities | | | | | | |
| Debt finance | 1,816 | (2,021) | (754) | (55) | (1,212) | - |
| Trade and other payables | 1,009 | (1,009) | (997) | (10) | (2) | - |
| Lease liabilities | 119 | (171) | (16) | (15) | (36) | (104) |
| Derivative financial assets and liabilities | | | | | | |
| Outflow | 59 | (413) | (14) | (12) | (387) | - |
| Inflow | - | 447 | 32 | 29 | 386 | - |
| | | <u>(3,167)</u> | <u>(1,749)</u> | <u>(63)</u> | <u>(1,251)</u> | <u>(104)</u> |

31 December 2020

| | Carrying amount | Contractual cash flows | Less than 1 year | 1-2 years | 2-5 years | More than 5 years |
|--|-----------------|------------------------|------------------|--------------|----------------|-------------------|
| Non-derivative financial liabilities | | | | | | |
| Debt finance | 2,612 | (2,934) | (695) | (970) | (1,057) | (212) |
| Trade and other payables | 750 | (750) | (737) | (5) | (8) | - |
| Lease liabilities | 124 | (170) | (13) | (15) | (35) | (107) |
| Derivative financial assets and liabilities | | | | | | |
| Outflow | 68 | (478) | (37) | (12) | (202) | (227) |
| Inflow | 1 | 500 | 54 | 29 | 205 | 212 |
| | | <u>(3,832)</u> | <u>(1,428)</u> | <u>(973)</u> | <u>(1,097)</u> | <u>(334)</u> |

31 December 2019

| | Carrying amount | Contractual cash flows | Less than 1 year | 1-2 years | 2-5 years | More than 5 years |
|---|-----------------|------------------------|------------------|--------------|----------------|-------------------|
| Non-derivative financial liabilities | | | | | | |
| Debt finance | 2,651 | (3,133) | (401) | (656) | (1,802) | (274) |
| Trade and other payables | 793 | (793) | (771) | (8) | (14) | - |
| Lease liabilities | 152 | (223) | (19) | (13) | (45) | (146) |
| Derivative financial assets | | | | | | |
| Outflow | - | (275) | (6) | (6) | (175) | (88) |
| Inflow | 7 | 357 | 20 | 21 | 219 | 97 |
| | | <u>(4,067)</u> | <u>(1,177)</u> | <u>(662)</u> | <u>(1,817)</u> | <u>(411)</u> |

As at 31 December 2021, 2020 and 2019, the Group had no significant bank financing.

Currency risk

Currency risk arises when a Group entity enters into transactions and has balances denominated in a currency other than its functional currency. The Group has assets and liabilities denominated in several foreign currencies. Foreign currency risk arises when the actual or forecasted assets in a foreign currency are either greater or less than the liabilities in that currency.

In order to reduce the sensitivity to a currency risk the Group makes best effort to match cash inflows and outflows in the same currency.

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The Group's exposure to foreign currency risk was as follows:

| | 31 December | | | | | |
|----------------------------------|-------------|----------------|--------------|----------------|------------|----------------|
| | 2021 | | 2020 | | 2019 | |
| | EUR | USD | EUR | USD | EUR | USD |
| Cash and cash equivalents | 157 | 179 | 155 | 403 | 856 | - |
| Loans and receivables | 543 | 371 | 278 | 296 | 813 | 393 |
| Derivative financial assets | - | - | - | 26 | - | - |
| Trade and other payables | (266) | (387) | (223) | (29) | (296) | (38) |
| Debt finance | (43) | (1,456) | (36) | (2,468) | (621) | (2,561) |
| Derivative financial liabilities | (365) | - | (396) | (147) | (241) | (93) |
| Net exposure | 26 | (1,293) | (222) | (1,919) | 511 | (2,299) |

Sensitivity analysis

A 10 percent strengthening of the following currencies against the functional currency as at 31 December 2021 would have increased/(decreased) profit and equity by the amounts shown below.

This analysis assumes that all other variables, in particular interest rates, remain constant and no translation difference into the presentation currency is included. The analysis is performed on the same basis for 2020 and 2019.

| | Year ended 31 December | | |
|-------------------|------------------------|-------|-------|
| | 2021 | 2020 | 2019 |
| Net profit | | | |
| EUR | 1 | (18) | 43 |
| USD | (108) | (155) | (186) |

A 10 percent weakening of these currencies against the functional currency as at 31 December 2021 would have had the equal but opposite effect to the amounts shown above, on the basis that all other variables remain constant.

Commodity price risk

Commodity price risk is a risk arising from possible changes in price of raw materials and metal products, and it has impact on the Group's operational results.

The Group has a high degree of vertical integration which allows it to control and effectively manage the entire production process: from mining of raw materials to production, processing and distribution of metal products. This reduces the Group's exposure to commodity price risk.

Fair value sensitivity analysis for fixed rate instruments

The Group does not account for any fixed rate financial assets and liabilities at fair value through profit or loss. Therefore a change in interest rates would not affect profit or loss.

Cash flow sensitivity analysis for variable rate instruments

A change of 100 basis points in interest rates would not have a significant effect on profit and equity. This analysis assumes that all other variables, in particular foreign currency rates, remain constant. The analysis is performed on the same basis for 2020 and 2019.

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Fair value hierarchy

The table below analyses financial instruments carried at fair value by valuation method. The levels in the fair value hierarchy into which the fair value measurements are categorised were disclosed in accordance with IFRS.

| | Note | 31 December | | |
|----------------------------------|------|-------------|--------------|-------------|
| | | 2021 | 2020 | 2019 |
| Level 2 | | | | |
| Derivative financial assets | | - | 1 | 7 |
| Derivative financial liabilities | 18 | (59) | (215) | (93) |
| | | <u>(59)</u> | <u>(214)</u> | <u>(86)</u> |
| Level 3 | | | | |
| Financial assets at FVTOCI | 15 | 36 | 26 | 19 |
| | | <u>36</u> | <u>26</u> | <u>19</u> |

The description of the levels is presented below:

Level 1 – quoted prices in active markets for identical assets or liabilities;

Level 2 – inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly or indirectly;

Level 3 – inputs for the asset or liability that are not based on observable market data.

28. Commitments and contingencies

a. For litigation and liabilities

In 2015 a claw-back claim was filed by Lucchini S.p.A's ('Lucchini') extraordinary commissioner against the Group's subsidiary amounting to approximately US\$ 142 million.

Lucchini was the Group's subsidiary and was deconsolidated in 2011. Currently it is under a bankruptcy procedure. This claim related to cash received by the Group's subsidiary for supplies of raw materials to Lucchini primarily during the period when Lucchini was already not part of the Group.

On 4 September 2020, the Group and Lucchini's extraordinary commissioner agreed to cancel the claim against the Group in full, with a final settlement payment by the Group of EUR 14 million (US\$ 16 million).

b. Capital commitments

At the reporting date the Group had contractual capital commitments of US\$ 351 million (31 December 2020: US\$ 349 million; 31 December 2019: US\$ 664 million).